# Dialogue on Korean Development Experience: Lessons for Bangladesh

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Session 2
Global Best Practices of CSR: Implications for Bangladesh

# The Latest CSR Trends and Implications for Bangladesh From Korea's Experience

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# The Latest CSR Trends and Implications for Bangladesh

- From Korea's Experience

Seminar on Korean Development Experience: Lessons for Bangladesh

December 23, 2014
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# Corporate Social Responsibility

#### Definition

- "Commitments by business to behave ethically and to contribute to sustainable economic development by working with all relevant stakeholders to improve their lives in ways that are good for business, the sustainable development agenda, and society at large."
- World Business Council for Sustainable Development, in *Making Good Business Sense* by Lord Holme and Richard Watts



# Corporate Social Responsibility

#### U.N. Global Compact

- Launched in July 2000
- A leadership platform for the development, implementation and disclosure of responsible and sustainable corporate policies and practices
- Seeks to align business operations and strategies everywhere with ten universally accepted principles in the areas of human rights, labor, environment and anti-corruption.

#### Current Status

- 8,000 corporate participants in over 140 countries
- The world's largest voluntary CSR initiative



#### Ten Principles of Global Compact

- Human Right
  - Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights
  - Principle 2: make sure that they are not complicit in human rights abuses.

#### Labor

- Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
- Principle 4: the elimination of all forms of forced and compulsory labor;
- Principle 5: the effective abolition of child labor;
- Principle 6: the elimination of discrimination in respect of employment and occupation.



# Corporate Social Responsibility

#### Ten Principles of Global Compact

#### Environment

- Principle 7: Businesses should support a precautionary approach to environmental challenges;
- Principle 8: undertake initiatives to promote greater environmental responsibility; and
- Principle 9: encourage the development and diffusion of environmentally friendly technologies.

#### Anti-Corruption

• Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.







- CSR in Korea
  - Getting increasing attention
    - People, educational institutions, corporations and government
  - Educational Institutions
    - More studies and researches conducted
    - Education courses are established
  - Various activities by corporations
  - Various activities by government
    - Both central and local governments



- Role of the Government
  - Government supports and guides corporations' increased CSR awareness
  - Coordinates with corporations
  - Introduces support program
    - Tax incentives
      - Environmental protection measures and facilities
    - Matching fund
      - Large corporation and SMEs cooperation network



- Activity of Corporations
  - Have realized the importance of CSR for the long-term success of their businesses
    - Win-Win strategy
  - Corporations are engaged in various types of activities
    - Many different programs and agendas
    - Establishes new teams and hires/trains experts































#### **OECD Guidelines for MNCs**

- More specific rules are imposed
- OECD adopted Guidelines for Multinational Corporations
  - Soft Law Not Legally Binding
  - Nonetheless play an important role
  - Accepted and implemented by Korea
    - Both by Korean corporations and the Korean government
  - Having realized the importance of the norms and affected the CSR in many respects
    - Particularly for corporations operating outside Korea



#### **OECD Guidelines for MNCs**

- Adopted in 1976
- Amended five times afterwards
  - Most recently in 2011
  - 24 countries have adopted this
  - National Contact Points established
    - NCP
    - In Korea, the Ministry of Trade, Industry and Energy is the NCP
    - Korea Commercial Arbitration Board operates as secretariat



#### **OECD Guidelines for MNCs**

- MNCs Definition:
- A precise definition of multinational enterprises is not required for the purposes of the *Guidelines*. These enterprises operate in all sectors of the economy. They usually comprise companies or other entities established in more than one country and so linked that they may coordinate their operations in various ways. While one or more of these entities may be able to exercise a significant influence over the activities of others, their degree of autonomy within the enterprise may vary widely from one multinational enterprise to another. Ownership may be private, State or mixed. The *Guidelines* are addressed to all the entities within the multinational enterprise (parent companies and/or local entities). 2011 OECD Guidelines, para. 4.



- \*Korea's own experience and new challenges and complexities
  - MNCs are also foreign investors
    - Foreign investors in Korea
    - Korea investors outside Korea
  - Treatment of foreign investors is subject to another set of norms
    - This is a hard law
    - Bilateral Investment Treaty (BIT)
    - Free Trade Agreements (FTA)

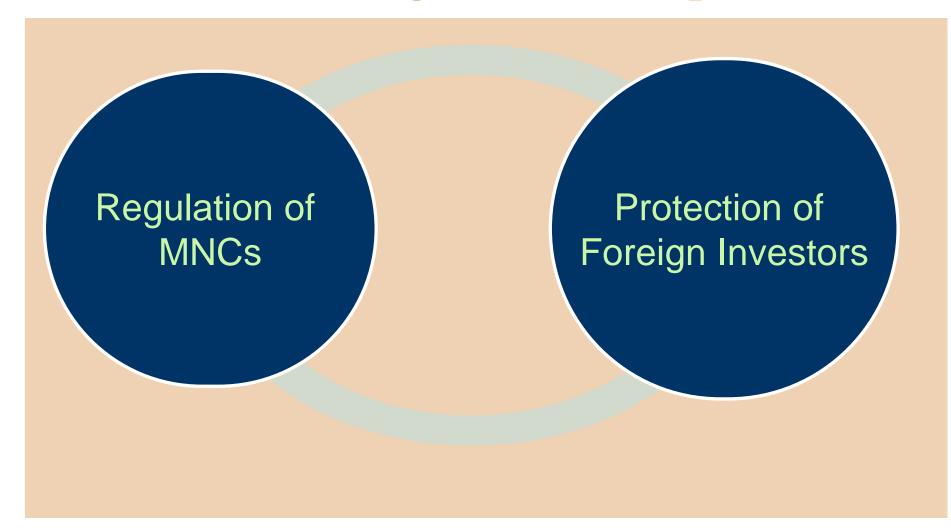


- Key Provisions of BIT/FTA
  - Definition of Investment
  - Definition of Investor
  - National Treatment
  - Most Favored National Treatment
  - Fair and Equitable Treatment
  - Performance Requirement
  - Expropriation
  - Investment Arbitration



- The two norms are closely related and interacting –both relate to MNCs, mainly
  - Regulating activity of MNCs
  - Protecting foreign investors including MNCs
- These two objectives sometimes conflict
  - Raise new issues and dilemmatic situations
  - This is because the two norms have developed from different backgrounds and aim different objectives
  - At least in Korea, impose new tasks for the government and corporations







- Addressing the two norms
  - At least in Korea, impose new tasks for the government and corporations
  - Seem to raise similar issues in other countries as well
  - Efforts should be made to accommodate the two different objectives
    - Insertion of new provisions in BIT/FTAs recently
    - Incorporation of CSR concept into the BIT/FTA
  - May offer implication for Bangladesh as well

## CONCLUDING THOUGHT...



- CSR and Korean Corporations
- Increasing Awareness and Activities
- New Challenges and Complexities
- \*Korea's Experience and Implication for Bangladesh



Thank you! jaemin@snu.ac.kr

