

*In service of a  
demand-driven and  
accountable  
development process*

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*Annual Report  
2010*

Centre for Policy Dialogue (CPD)

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*a civil society think-tank*



Centre for Policy Dialogue (CPD)

*a civil society think-tank*

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## Message from the Chairman

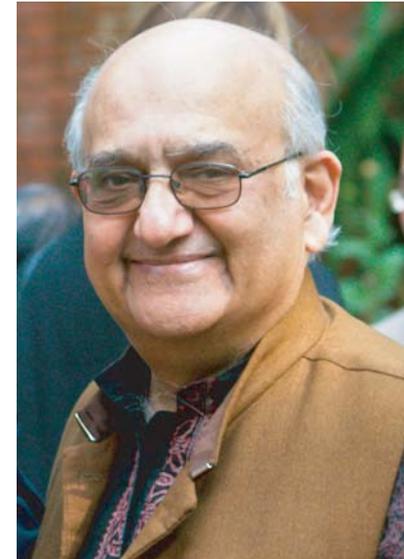
It has now been more than seventeen years since the establishment of the Centre for Policy Dialogue (CPD) as a civil society think-tank in Bangladesh. With the passage of time, diversity and richness of CPD's activities have continued to increase. Research, dialogues, publications and outreach by CPD in 2010 demonstrate strong commitment of the Centre towards promotion of a culture of constructive engagement and policy influencing in Bangladesh.

Over the past years CPD has contributed to projecting the interests of Bangladesh, as well as other least developed countries (LDCs), in the international arena through establishing platform for open discussion and debate with participation of national and international agencies. CPD continued with its tradition of promoting LDC interests through civil society advocacy by convening the Dhaka International Dialogue on the theme of *Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV*, held in November 2010.

CPD's policy advocacy is underwritten by the high quality of its research. As CPD's research portfolio for 2010 shows, the Centre has maintained its professional commitment to promote accountability in policy making and governance through its ongoing flagship programme, *Independent Review of Bangladesh's Development (IRBD)*. CPD is also continuing with its research programmes on various aspects of climate change, poverty eradication, food security and trade policy analysis, some of which are being carried out in collaboration with internationally reputed organisations. CPD's ongoing engagement with influencing public policy is reflected in the large number of mid-to-senior CPD professionals who have, during 2010, been invited to contribute to the policy making process, as members of various policy committees and government delegations.

CPD well-wishers will be pleased to know that CPD's professional credibility has been internationally recognised through its selection as an awardee of the prestigious global Think Tank Initiative (TTI) in 2010. As part of the Memorandum of Understanding on research collaboration signed between CPD and the Chr. Michelsen Institute (CMI) of Norway, one of the leading research institutes in the Scandinavian region, CPD and CMI will jointly work on a number of issues of developmental interest to Bangladesh. I strongly believe that in the coming period CPD will be able to further consolidate its strength as a centre of excellence dedicated to advancing the interests of Bangladesh and LDCs.

I would like to put on record my deep appreciation for the efforts put in by the CPD collective, under the able leadership of the Centre's Executive Director *Professor Mustafizur Rahman* and his senior colleagues to sustain the tradition of professionalism and civic responsibility built up over the past years.



A handwritten signature in black ink, which appears to read 'Sobhan'.

(Rehman Sobhan)



## Message from the Desk of the Executive Director

2010 has been yet another eventful time for the CPD, with new initiatives and activities in its core areas of research, dialogues, publication and outreach. One of the important milestones in this year was CPD becoming an awardee of the Think Tank Initiative (TTI) grant. CPD's regional and global credentials were further strengthened in 2010, thanks to successful organisation of a number of international events. In this year CPD also took special efforts towards institutional capacity building, particularly in terms of raising in-house human resource capacity in research and analysis, and by broadening its network and outreach through collaboration with internationally renowned think-tanks, organisations and initiatives.

I am pleased to inform CPD's well-wishers that in 2010, through a highly competitive selection process, CPD made it to the final list of awardees of the *Think Tank Initiative* grant. The TTI is supported by a number of major foundations and development organisations including the Bill and Melinda Gates Foundation and the International Development Research Centre (IDRC). This capacity building assistance is geared to support CPD's ambition to evolve into a globally acknowledged centre of excellence through a transformational journey. In 2010 CPD signed a Memorandum of Understanding with Chr. Michelsen Institute (CMI), a reputed think-tank in Norway, as part of which a three-year Research Cooperation Programme will be jointly implemented. Researchers from the two centres will conduct several collaborative studies including in such areas as Governance and Politics, and Trade and Investment.

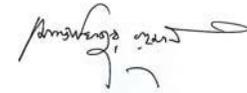
CPD hosted two important international conferences in 2010. The brainstorming event was organised in collaboration with ICRISAT and with support from ADB in May 2010, on the theme of *Building Climate Resilient Agriculture in Asia* and participated by experts from seven countries of the region. This involved a collaborative exercise whereby studies were undertaken on some common areas of interest to regional countries from the perspective of climate change impacts. CPD's global outreach was further strengthened through hosting of the Dhaka International Dialogue in November 2010 titled *Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV*. The event was organised to prepare a set of recommendations for the then upcoming UN LDC IV Conference in Istanbul, Turkey and was participated by 34 overseas participants from 22 countries, many of which were LDCs. The Dhaka Declaration adopted at the conclusion of this event contributed to the preparatory process of the Istanbul Programme of Action (IPoA) for the LDCs which was adopted later at the LDC IV Conference in May, 2011.

An important event in 2010 that merits particular mention was the publication of the volume authored by *Professor Rehman Sobhan* titled *Challenging the Injustice of Poverty: Agendas for Inclusive Development in South Asia*. Published by SAGE Publications, New Delhi, the volume received excellent reviews in Bangladesh and abroad as a seminal contribution to the literature on inclusive growth and poverty eradication.

CPD continued to implement its regular research, dialogue, publication, outreach and policy influencing activities during 2010 focusing on both strategic issues and issues of current relevance. Raising quality of output in each of these areas was given special emphasis in this year, particularly in line with the recommendations set out in CPD's Five Year Strategic Plan.

Taking advantage of this opportunity, I would like to put on record my deep appreciation of the support extended by various institutions and individuals who have collaborated with CPD in the implementation of the wide spectrum of activities undertaken in 2010. I would also like to sincerely appreciate the views of those who, by way of suggestions and constructive criticism, have contributed to our efforts to raise the quality of our work and output.

I am grateful to *Professor Rehman Sobhan*, Chairman, CPD and the CPD Board of Trustees for the unwavering support and continuing guidance which enabled me to execute my responsibilities. *Dr Debapriya Bhattacharya*, Distinguished Fellow, CPD and CPD's immediate past Executive Director, has always been a pillar of support, giving me sound counsel whenever I needed one, and helpful advice whenever I sought one. CPD's Dialogue and Communication Division under the stewardship of *Ms Anisatul Fatema Yousuf*, and Research Division, under its Head *Dr Fahmida Khatun*, have worked tirelessly to attain excellence in all of CPD's multidimensional activities and initiatives. Colleagues at CPD's Administration and Finance Division have put in their best efforts towards smooth day-to-day functioning of the Centre. To all members of the CPD Family, individually and collectively, I would like to express my profound gratitude for their exceptional commitment and unfailing support.



(*Mustafizur Rahman*)





One

About CPD

CPD Annual Report 2010



## A Leading Civil Society Think-Tank in Bangladesh

### Vision

To contribute to the emergence of an inclusive society in Bangladesh that is based on equity, justice, fairness and good governance.

Those who are familiar with the journey it has taken, will know that the Centre for Policy Dialogue (CPD), brainchild of eminent economist *Professor Rehman Sobhan*, has endeavoured since its establishment in 1993, to promote and foster constructive engagement of Bangladesh civil society in issues of concern and interest to the country. The Centre was mandated by its Deed of Trust to service the growing demand that originates from the emerging civil society of Bangladesh for a more participatory and accountable development process. CPD strives to bridge the gap between empirical research and policy advocacy through a sustained effort in public policy analysis, and seeks to create a national environment conducive to open public discussion on important policy issues with a view to ensuring domestic ownership over the policy agendas, and also building a broad-based support for such policies. Over the past years, remaining faithful to its mandate, CPD has tried to put all its efforts, through dialogue and policy research, to perform the aforesaid tasks, and in the process has emerged as a leading think-tank of the country.

### Mission Statement

To service the growing demand of the civil society of Bangladesh for a demand-driven and accountable development process by stimulating informed debate, generating knowledge, and influencing policy making through research, dialogue, dissemination and policy advocacy.

# Focus

CPD strives to focus on frontier issues which are critical to the development process of Bangladesh in the present context, and which are expected to shape and influence the country's developmental prospects over the mid-term horizon. CPD aims to enhance national capacity for economy-wide policy analyses, foster regional cooperation in poverty alleviation, trade, investment, transport and other key areas, and addresses issues which concern Bangladesh's effective integration into the process of globalisation. Towards this CPD undertakes research activities, builds networks, organises training programmes, brings out publications, arranges local, national, regional and international dialogues to address Bangladesh's concerns and advance her interests.

# Operational Modality

CPD's multidimensional tasks are implemented through four broad areas of activities. These include:

*Knowledge generation* through research and analysis, creation and management of data and information base.

*Policy awareness raising* through dialogues, networking, information dissemination and mobilising support of the civil society.

*Policy influencing* at national, regional and international levels, by involving policymakers in the dialogue process and by contributing to preparation of global policy documents and national policy briefs.

*Capacity building*, by way of organising policy appreciation workshops for policymakers and other important stakeholder groups.

# Target Groups

CPD's target groups are diverse and include both policymakers as well as those for whom policies are designed in the first place, the major stakeholder groups or the beneficiaries. Thus, CPD seeks to involve all important cross-sections of the society including public representatives across political spectrum, government officials, business leaders, representatives of grassroots organisations including NGOs and trade unions, academics, development partners and other relevant interest groups. These broad groups of stakeholders are engaged in exchange of views in all the three phases of CPD activism, viz. identification of socially relevant issues, generating inputs for the purpose of policy analyses, and validation of policy recommendations.

Two

## Governance and Internal Management

C P D A n n u a l R e p o r t 2 0 1 0

## Board of Trustees (BoT)

The highest body in CPD's governance structure is the BoT, members of which include some of the leading lights of the Bangladesh civil society. The BoT meets at least twice a year and is entrusted with providing overall guidance to the activities undertaken by the Centre. It takes decisions with regard to recruitment of senior officials, approval of research and dialogue programmes, and endorsement of the annual budget of the Centre. In 2010, the first BoT meeting was held in February and the second one in September. The Executive Committee (EC) of the Board, which includes a Member-Secretary and a Treasurer, meets as and when needed as per advice of the Chairman, CPD, between BoT meetings. In 2010, the EC met once in September.



**Professor Rehman Sobhan**  
Chairman, CPD and  
Former Member, President's  
Advisory Council



**Sir Fazle Hasan Abed**  
Chairperson  
BRAC



**Ms Khushi Kabir**  
Coordinator, Nijera Kori and  
Former Chairperson, ADAB



**Syed Humayun Kabir**  
Chairman, Renata Ltd. and  
Former Chairman, TIB



**Nobel Laureate  
Professor Muhammad Yunus**  
Chairman  
Yunus Centre



**Mr M Syeduzzaman**  
Member, BoT  
IRRI, Philippines and Former  
Finance Minister



**Mr Nurul Haq**  
Former Member  
Bangladesh Planning  
Commission



**Ms Laila Rahman Kabir**  
Managing Director  
Kedarpur Tea Company Ltd.  
and Former President, MCCI



**Syed Manzur Elahi**  
Chairman, Apex Group and  
Former Advisor  
Caretaker Government



**Dr Anisuzzaman**  
Professor Emeritus  
Dhaka University and  
Former DG, Bangla Academy



**Advocate Sultana Kamal**  
Executive Director, ASK  
Former Advisor  
Caretaker Government



**Professor Mustafizur Rahman**  
Executive Director  
CPD

## Management and Implementation Committee

# MIC

MIC is mandated with the task of overall supervision, monitoring and guidance of the day-to-day work of the Centre. The MIC meets on a regular basis to review the progress of research and dialogue activities, and discuss future plans of the CPD. The committee is also mandated to take decisions on daily administrative and management issues. A total of 17 meetings of the MIC were held in 2010.



Professor Mustafizur Rahman  
*Executive Director*



Dr Debapriya Bhattacharya  
*Distinguished Fellow*



Ms Anisatul Fatema Yousuf  
*Director  
Dialogue and Communication*



Dr Fahmida Khatun  
*Head of Research*



Dr Khondaker Golam Moazzem  
*Senior Research Fellow*

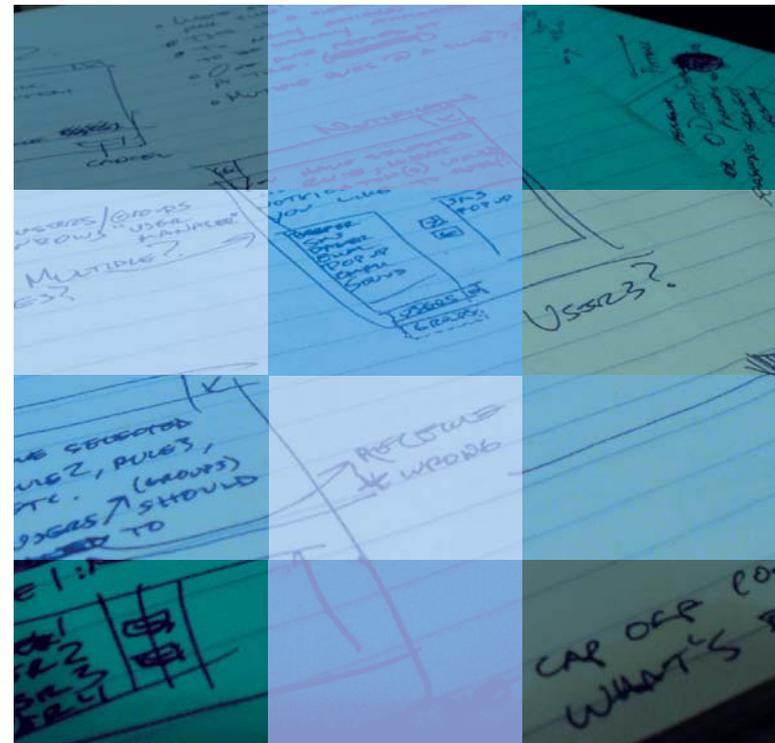


Mr M Shafiqul Islam  
*Additional Director  
Administration and Finance*

## Research Management Committee

# RMC

The RMC was set up in 2008 with a view to ensuring proper planning and implementation of various research programmes of the CPD. Chaired by the Head of Research, the RMC include mid-to-senior level CPD researchers as its other members. The RMC takes stock of progress in research works, discusses research proposals, and deliberates on CPD's research collaborations and partnerships. It is the RMC's task to design research strategy for CPD to submit before the CPD-BoT for consideration and approval. In 2010, the RMC met on three occasions.



## Review, Coordination and Planning

# RECAP

The RECAP body is comprised of all the CPD staff as its members. RECAP meetings provide an opportunity for the CPD staff to discuss issues pertaining to research, dialogue, administration or any other institutional matters. A total of eight meetings of the RECAP were convened during the reporting period.

Three  
Policy Research

C P D   A n n u a l   R e p o r t   2 0 1 0

# Generating knowledge through analytical rigour

Development-oriented policy research has always remained a core strength in the overall activities of CPD; 2010 has not been an exception, and research portfolio in this year remained rich and diverse. As in previous years, research works carried out in 2010 fell under the eight identified broad areas of CPD's research portfolio.

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## Thematic Areas of CPD's Research Portfolio

- Macroeconomic Performance Analysis
- Poverty, Inequality and Social Justice
- Agriculture and Rural Development
- Trade, Regional Cooperation and Global Integration
- Investment Promotion, Infrastructure and Enterprise Development
- Climate Change and Environment
- Human Development and Social Protection
- Development Governance, Policies and Institutions

Various studies initiated under respective themes are presented in the following pages; and the involved study teams are provided in Annex 1.

# Macroeconomic Performance Analysis

## Putting under Scrutiny Promises and Deliveries

In January 2010, the present government passed its first full year in power. At the same time, FY2009-10 had also crossed its half-way mark. It was in this background that CPD carried out the research titled *State of the Bangladesh Economy in FY2009-10 (First Reading)*. This interim report has been prepared under the Centre's flagship programme *Independent Review of Bangladesh's Development (IRBD)*. As may be recalled, the CPD-IRBDs have set a tradition of carrying out periodic reviews of the key performance indicators of the Bangladesh economy. The aforesaid report focused primarily on the assessment of the performance of major macroeconomic indicators during July-December period of the then ongoing FY2009-10. Key objectives of the exercise were to: (a) present an analysis of the performance of the major macroeconomic indicators for the duration of the first few months of FY2009-10 (where appropriate, calendar year 2009 had also served as the reference point); (b) identify the strengths and weaknesses that emerged from this assessment; and (c) flag some of the emerging challenges that would have been needed to be addressed by policymakers if near-term (FY2009-10) and medium-term targets in key sectors of the economy were to be attained.



As the year progressed, CPD continued to monitor the developments in important sectors of the economy. In view of the National Budget for FY2010-11, which was to be announced by the Finance Minister in June 2010, CPD undertook a review of the state of the economy and prepared a set of proposals. These included both recommendations with regard to various fiscal measures and also institutional initiatives required to strengthen fiscal-budgetary capabilities of the government. The document, prepared in April 2010, was released to the media, and then was handed over to the Finance Minister as inputs to the process of preparation of the FY2010-11 budget.

In FY2010-11, a major challenge will be the ability of the government to raise its delivery capacity, particularly in such areas as power generation, infrastructure development, and attracting investments towards projects under public-private partnerships

*State of the Economy in FY2009-10 (Second Reading)* was completed by CPD in early June 2010. The exercise was carried out to present a diagnostic report of the performance of various macroeconomic correlates during the first three quarters (and beyond, where appropriate) of FY2009-10. The study observed that macroeconomic management in this fiscal had to confront and address the twin tasks of rejuvenating the investment which had slowed down the GDP growth performance in the recent past, and responding to the lagged impact of the global financial crisis with its demonstrated adverse consequences for Bangladesh's increasingly globalising economy. This research also flagged some emerging challenges as the economy was poised to enter into FY2010-11, at the end of which the government would have crossed its halfway mark in power.

CPD presented its reaction to the National Budget for FY2010-11 immediately after the budget was placed in the National Parliament. The study titled *State of the Bangladesh Economy and Budget Responses: FY2010-11* noted that the size of the budget was realistic considering the country's economic requirements. However, it urged the government to take initiatives to increase the efficacy of delivery and implementation of the budgetary proposals. The study examined various measures and initiatives proposed in the national budget, and stated that

the continued fiscal support offered in the budget would aid to mitigate the adverse effects of the global financial crisis. The study undertook an analysis of the implementation status of the ADP and noted that the government must create an action plan to complete the large number of carryover projects, prioritising those in the power and infrastructure sectors.

In the context of the investment dynamics and recent performance of the industrial sector, achieving a 6.7 per cent growth will be a challenging task

FY2009-10 was the first full fiscal of the incumbent government. During this period, the government not only had to prepare itself for taking advantage of the recovery process for the global recession, but also had to remain vigilant to safeguard the economy from further negative impacts originating from a second round of the crisis. However, deceleration in export due to fall in global demand and depressed prices in the international markets, crippling investment scenario owing largely to acute and prolonged power crisis, and lack of visible improvement in the envisaged public-private partnership initiative underscored some of the key challenges faced by the government during FY2009-10. These issues were highlighted in the study titled *State of the Bangladesh Economy in FY2009-10 and Outlook for FY2010-11*. This annual exercise was carried out under the IRBD programme of the CPD.

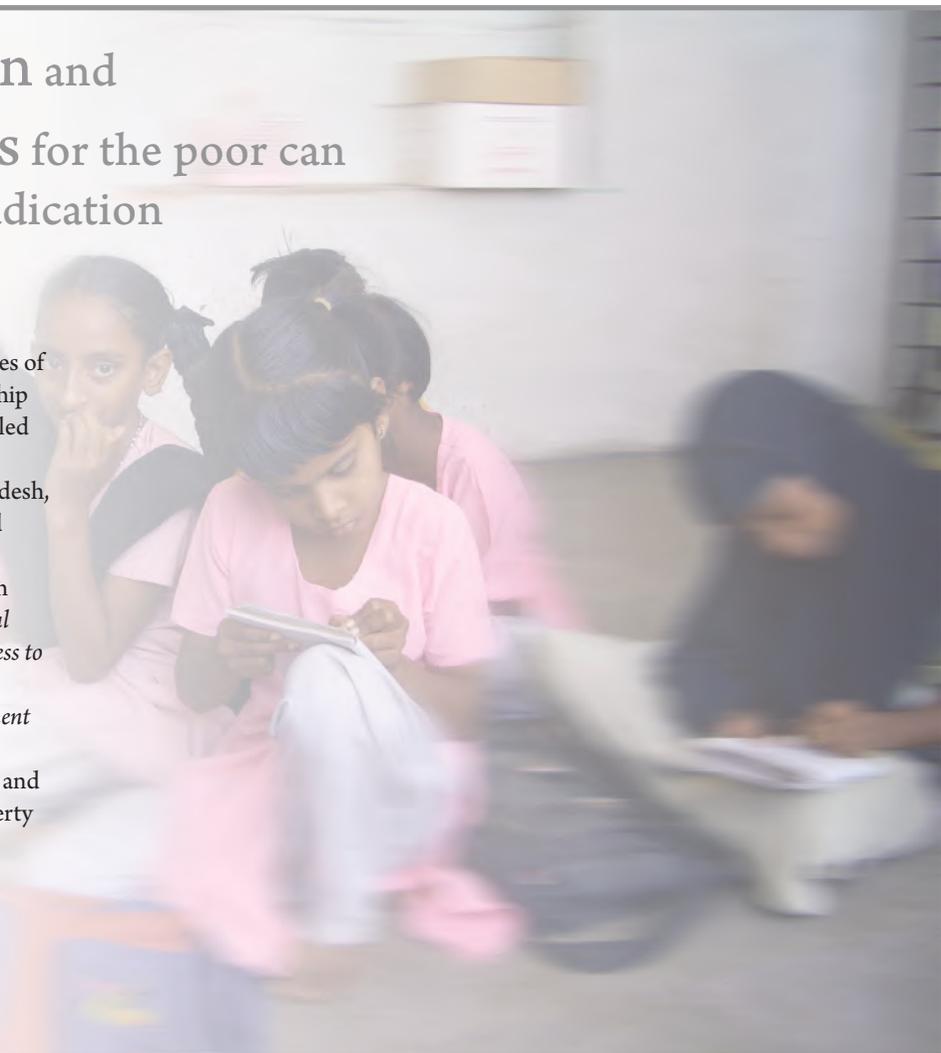
Taking advantage of the opportunities of global economic recovery must be seen as a cornerstone of macroeconomic policies to be pursued in FY2010-11

The study also noted that economic management in FY2010-11 would inherit many of the weaknesses that informed the macroeconomic management in FY2009-10. Hence, better coordination and better coherence between short and medium-term policies would be called for in the upcoming fiscal.

# Poverty, Inequality and Social Justice & Human Development and Social Protection

Creating market participation and employment opportunities for the poor can expedite the process of poverty eradication

Addressing issues of poverty in the South Asia region has been one of the key focuses of CPD's research activities over the years. It was in this context that CPD, in partnership with the South Asia Centre for Policy Studies (SACEPS), initiated a programme titled *Eradicating Poverty in South Asia Through the Empowerment of the Poor* in 2004. Activities under this programme included country studies in five countries (Bangladesh, India, Nepal, Pakistan and Sri Lanka) of the region as well as regional dialogues and consultations. The programme was completed towards the end of 2009; however, review and editing work concerning a number of country studies were carried out in 2010. These included three research monographs titled *Approach of the International Development Community towards Poverty Eradication in Bangladesh*; *Poverty and Access to Education in Bangladesh*; and *Poverty, Power and Economic Growth*. The final report under the project, *Challenging the Injustice of Poverty: Agendas for Inclusive Development in South Asia*, was published in 2010 by the SAGE Publications, India. Authored by Professor Rehman Sobhan, Chairman of the CPD, the book identifies specific policy and institutional measures which are expected to serve to challenge the injustice of poverty in the region. A major departure of this work was its central focus on structural dimensions of poverty and on correcting the injustice inherent in the dominant prevailing system of ownership and management of resources.



*Employment Generation Programme for the Hardcore Poor (EGHP)* and the *National Service* – are two important social safety net programmes in Bangladesh recently undertaken by the government. Implementation of these programmes was envisaged to contribute towards poverty eradication by way of providing employment for the poorest section of the society as well as for educated unemployed youths. In view of the importance of these newly introduced programmes, CPD undertook a study to review the design and implementation mechanisms of the EGHP and National Service, and to assess the impacts of these two programmes. The study included a comparative analysis between these programmes and the previous *100-Day Employment Generation Programme (100-DEGP)* in place in Bangladesh and also similar programmes in other countries. It examined the goals, coverage, allocation, targeting methods, selection process of beneficiaries and projects, associated costs including wage and payment of beneficiaries, non-wage and administrative costs, and finally the sustainability of these programmes.

The study suggested that the long-term success of these programmes will hinge on three core issues: (i) mainstreaming of these programmes with other socioeconomic development plans; (ii) ensuring efficacy of implementation through enhanced monitoring capacity; and (iii) formulation of medium to long-term plan for such programmes.

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Given the poverty and inequity situation in Bangladesh, EGHP and National Service have excellent potentials to reduce the vulnerability among the unemployed section of the society, and improve socioeconomic condition of the country

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# Agriculture and Rural Development

## Is Bangladesh prepared to safeguard her agriculture sector from the knock-on effects of the global financial crisis?

The importance of sustainability in agriculture can hardly be overemphasised in the context of overall development of Bangladesh. The global financial crisis of the recent past led to widespread apprehension among policymakers and development practitioners across the world about its possible impact on food security, particularly in the developing and least developed countries. It is in this context that CPD, in collaboration with the FAO Regional Office for Asia and the Pacific (FAO-RAP), Bangkok conducted a study on *Impact of Global Economic Crisis on Food Security in Bangladesh*. The study analysed the evolution and transmission of the global economic crisis in Bangladesh, and documented public and private sector responses, and implications and policy lessons for the agriculture sector and food security in the country. This research was carried out as part of a regional initiative to study the implications of global financial crisis for agriculture and food security in Asia.

Structure of the market plays a critical role in terms of determining the price levels, particularly for agricultural products. This eventually has implications for both production and welfare of the producers. To understand the linkages and existing dynamics of the complex paddy-rice market of Bangladesh, a study titled *Traditional Market Institutions and Complex Exchange: Exploring Transition and Change in the Bangladesh Rice Market* was carried out under the CPD-CMI programme. The study explored the hitherto unaddressed question of how the large paddy-rice market in Bangladesh is able to address the problem of complex exchange, faced in particular by the dominant actors in the market, namely the rice millers and brokers (*aratdars*) who face formidable trading risks. A major focus of the study was to explore changes in the rice market over a twenty year period in terms of structure, trade circuits, actors, roles, institutions and exchange relations.



# Trade, Regional Cooperation and Global Integration

Trade becomes an engine of growth if facilitated by guiding policy measures

Trade liberalisation policies carried out by Bangladesh over the last few decades have contributed to significant opening up of her economy. The importance of trade in the economy has been on the rise as manifested in the increasing degree of openness. However, despite significant progress registered over time, Bangladesh continues to face a number of formidable challenges in meaningfully participating in regional and global trading system. While trade in goods account for the dominant segment of the country's balance of payments, the issue of services trade is gaining increasing importance. In view of the dynamics in the external sector, CPD put in substantial efforts in 2010 towards bringing up some of the sector-specific concerns which were perceived to be of critical importance in the context of economic development of Bangladesh. As the readers may recall, CPD's trade-related research studies are carried out under the programme titled *Trade Related Research and Policy Development (TRRPD)*.

Exploring opportunities to build a regional trade network with other South Asian countries is a key concern from the development perspective of Bangladesh. CPD has a strong track record of conducting rigorous analytical research in this area. In continuation of this endeavour, a study on *Bangladesh's Export Opportunities in the Indian Market: Addressing Barriers and Strategies for Future* was carried out during the period under review. The study investigated opportunities for Bangladesh to expand her exports to India in view of the recent developments in the relationship between the two countries. Findings from the research indicated that the composition of Bangladesh's export to India has shifted towards newer products while the number of exportable products has also increased significantly.



Examining the tariff and non-tariff barriers (NTBs) currently faced by Bangladesh in the Indian market, the study emphasised on persuading India to provide duty-free quota-free access for all Bangladeshi products, which is necessary to realise these opportunities, and can be rationalised on the ground that elimination of the entire sensitive list would have an insignificant adverse impact on India's revenue earnings. A comprehensive mechanism to deal with the NTBs was also suggested including signing of mutual recognition agreements with partner countries for standardisation and certification purposes. Besides, the study highly recommended improvements of trade-related infrastructure at borders and customs points.

*Trade-Related Issues in Bangladesh-India Joint Communiqué: Maximising Bangladesh's Benefits and Strategies for Future* was a study which CPD carried out in the context of emerging potentials of bilateral trade relations between Bangladesh and India. Highlighting the economic issues in the communiqué, the study emphasised on tasks that needed to be undertaken by Bangladesh to design follow-up actions in line with the agreements and recent trends in bilateral trade with India, modalities to reduce Indian sensitive list, address the NTBs, and potentials for Bangladesh's trade with India's North-Eastern states.

Bangladesh has a potential market of USD 2.0 billion in India for products which enjoyed comparative advantages in that market. These included, among others, raw jute, chemical fertiliser, cement, RMG, leather, battery and textile fabrics

India accounts for about 21 per cent of Bangladesh's total imports. Hence, trade policy changes in India have a significant impact on the trade pattern between the two countries. In recent years, India imposed export ban on some food products such as rice which has a direct effect on the availability and prices of rice in Bangladesh. In view of this, the CPD, in collaboration with Chr. Michelsen Institute (CMI), Norway initiated a study titled *Agricultural Trade with India: Implications for Food Security and Poverty* in 2010 to analyse how India's agricultural production and trade policy influence the welfare of poor households in Bangladesh through effects on competitiveness, prices, availability and food security.

Although the South Asian Free Trade Area (SAFTA) was put in place in 2006, its success in enhancing intra-regional trade among South Asian countries has been rather limited. One of the main reasons behind the low intra-regional trade is attributed to the practice of maintaining large negative lists by the member countries. According to the agreement of SAFTA, the protection is accorded for a specific period and eventually these lists will need to be pruned down to facilitate greater trade in the region. So far the progress as regards pruning down the list has not been impressive. In this context, CPD partnered with the Indian Council for Research on International Economic Relations (ICRIER) to conduct a Bangladesh country study as part of a regional study titled *Making SAFTA Effective: An Approach to Prune Sensitive Lists in South Asia*. Similar studies were undertaken by Institute of Policy Studies of Sri Lanka (IPS); Pakistan Institute of Development Economics (PIDE); and South Asia Watch on Trade, Economics and Environment (SAWTEE) in Nepal. The objective of the study is to identify products that could be pruned from the negative lists of individual member countries. The study will classify items on the basis of trade complementarities and revealed comparative advantages, evaluate the price and non-price competitiveness of these items, examine the domestic market structure of these items, and identify items that overlap with the sensitive lists under FTAs other than SAFTA.

The dynamics of trade in the South Asian context was further analysed by CPD in a separate study titled *Fostering Regional Trade in South Asia: Prospects and Challenges*. The study presents a discussion on the structure, composition and trend of regional trade in South Asia from both intra-industry and inter-industry perspectives. Implications of trade barriers as well as eliminating them through trade facilitative measures have also been discussed in the report. The study is expected to be published by Routledge, India in 2011, as a chapter in its forthcoming book titled *Regional and Multilateral Trade in Developing Countries*.

Light engineering including productions of agricultural equipments and machineries are important backward linkages for industrial development of countries such as Bangladesh. The CPD study titled *The Prospects and Impact of Increased Intra Regional Trade and FDI in the Light Engineering Sector in South Asia* analyses the scope and potentiality of intra-regional trade and investment in Bangladesh in these sectors. The study is expected to be published from the Jamia Milia Islamia, New Delhi, India in 2011.

In view of the growing demand for export diversification of manufacturing products, particularly apparel products of Bangladesh, CPD initiated two separate studies during the period under review. The first one titled *Development of an Export Strategy for the Woven Wear Subsector of Bangladesh* was carried out in collaboration with the GTZ, and focused on identifying potential opportunities to enhance export of woven wear apparels in traditional markets, as well as exploring opportunities and challenges to enhance export to non-traditional markets. The other study titled *Export Diversification of Bangladesh's Apparel Products: Opportunities and Challenges in Traditional and Emerging Markets* built on the CPD-GTZ report and expanded the scope to analyse market dynamics for knitwear apparels as well. Analysing the traditional markets (USA, EU and Canada), the studies identified a few newly selected products along with the current top-performing ones, which had large export potentials. As for market diversification, several new markets namely Turkey, Japan, Mexico, South Africa, South Korea, Brazil, Russia and Australia were identified as offering potential opportunities for export of apparel products from Bangladesh. An exercise was also carried out to identify non-traditional products which had potential markets in those countries. These studies also put forward suggestions both on policy-related and operational issues in the context of availing the opportunities in the new markets.



The ongoing negotiations under the WTO Doha Development Round (DDR) had critical significance for the external sector performance of Bangladesh in view of the increasing global integration of her economy. In this context, the Agreement on Trade Related Intellectual Property Rights (TRIPS) bears critical importance given particularly its relevance for the growth of Bangladesh's pharmaceutical sector. In association with the UNDP, CPD conducted a study on *The Impact of TRIPS for the Pharmaceutical Industry in Bangladesh*. The study analyses the implications of the WTO flexibilities for the pharmaceutical industry in Bangladesh, and examines whether and to what extent the country's pharmaceutical industry has been able to take advantage of the derogations.

Once Bangladesh enters into the compulsory patent regime, she will be faced with fierce competition from all the generic drug producing countries

Besides, the study also examines the relationship between the dynamics in the pharmaceutical sector and attainment of health-related Millennium Development Goals (MDGs) in Bangladesh. Based on the findings, a set of policy recommendations has been articulated highlighting the expected doables at both national and international levels.

A country's performance in trading across border hinges critically on her willingness and preparedness in facilitating trade and creating a business conducive environment. Since its inception at the Singapore Ministerial Conference of the WTO in 1996, trade facilitation has become one of the much discussed issues in the context of bilateral, regional and global trade. CPD has also been engaged in conducting research on related issues for a long time. The latest addition to this research portfolio has been a study titled *Trade Facilitation in Bangladesh through Simplification of Business Processes and Procedures*. CPD carried out the study in collaboration with the Asia-Pacific Research and Training Network on Trade (ARTNeT), UNESCAP. This study analyses the business procedures involved in a typical trade transaction for selected products namely export of readymade garments (RMG) and frozen shrimp, and import of cotton fabrics and raw sugar. The broad objective of the study has been to

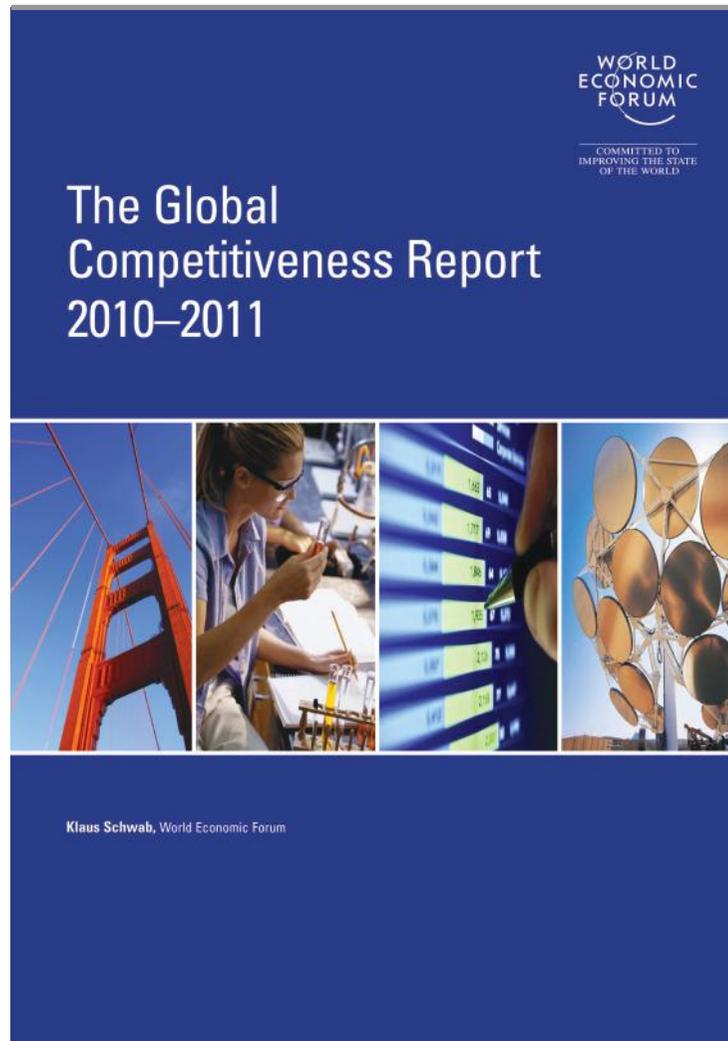
capture the cost, documentation and time involved of such trade transactions with a view to identifying areas for further improvement.

In addition to this study, CPD collaborated with the IPS, Sri Lanka to carry out a perception survey of Bangladesh's private sector to elicit information on the state of trade facilitation in the country. The exercise was undertaken as part of a study titled *Trade Facilitation Issues in South Asia* which was being implemented by the IPS. The objective of the study was to assess the priorities for trade facilitation measures in South Asia and to outline a framework for their implementation.



CPD, in association with the Katalyst, initiated a study titled *Developing a Framework for a Comprehensive Trade Policy of Bangladesh* in 2009. The underlying objective of the study was to identify inconsistencies and gaps between and among various existing policies related to trade and investment. As part of the exercise, the study team comprising of researchers from CPD, the Bangladesh Institute of Development Studies (BIDS) and a private sector representative, has carried out questionnaire-based surveys and interviews with high level government officials, eminent business personalities and members from the academia during the period under review. Based on the findings, a draft report has been prepared which is expected to be finalised in 2011.

# Investment Promotion, Infrastructure and Enterprise Development



## An enabling business environment is a pre-requisite to economic growth

For more than ten years now, CPD has been engaged in conducting the *Bangladesh Business Environment Study* on an annual basis. As in previous years, the report of 2010, which was the 10th in the series, was based on an Executive Opinion Survey and a Rapid Perception Survey, which the Centre carried out for the Global Competitiveness Report (GCR) of the World Economic Forum (WEF). It may be mentioned here that the CPD has been partnering with the WEF since 2001 in carrying out the Bangladesh chapter of the National Perception Surveys for GCR.

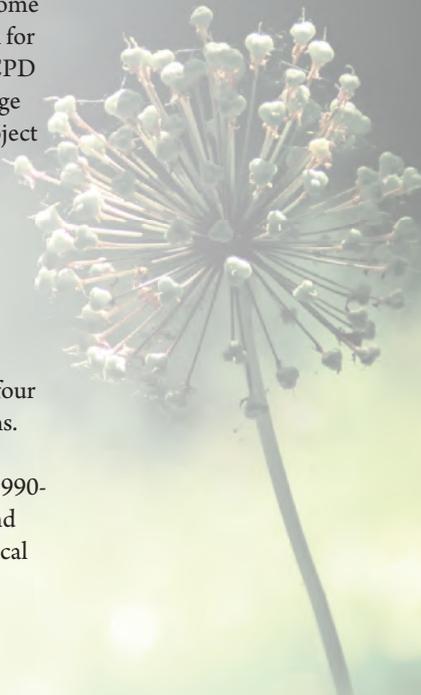
The *Global Competitiveness Report 2010-2011* and the *Bangladesh Business Environment Study 2010* stated that Bangladesh's position in global ranking dropped one step in 2010 from last year (from 106th position to 107th position). According to the survey, the major deterrent factor for this declined position was inadequate supply of infrastructure. The report stated that growth outlook of Bangladesh in 2010 is stronger than the previous year because of strong growth prospect of export in the post-crisis period. Analysing the trends of South Asia, the report showed that excepting Sri Lanka, none of the regional countries were able to retain the position they had in the previous year. Of these, Pakistan has dropped by 22 positions and India by 2 positions, whereas Sri Lanka was able to raise her position by 17 steps.

# Climate Change and Environment

## Understanding the variability and magnitudes of changes in climatic indicators is crucial to devising adaptation strategies

Discussions on climate change and its effect on environmental sustainability have been capturing the attention of scientists and policymakers around the globe for quite some time. As a deltaic country and being heavily dependent on agriculture, the concern for Bangladesh is no less if not more than any other country. It is in this context that CPD is engaged in conducting a number of studies analysing the impact of climate change on the country's agriculture sector. These studies are being carried out under a project titled *Vulnerability to Climate Change: Adaptation Strategies and Layers of Resilience* which the Centre is implementing in collaboration with the International Crops Research Institute for the Semi-Arid Tropics (ICRISAT), Hyderabad, India with support from the Asian Development Bank (ADB). In 2010, CPD completed two studies under the project focusing on the adaptation strategies in Bangladesh agriculture to combat negative consequences of climate change.

These studies analysed changes in climatic conditions in Bangladesh over the last four decades with special focus on flood-prone and drought-prone ecological conditions. Documenting the changes and patterns of the rural economic life and livelihood activities in four districts (Mymensingh, Faridpur, Kushtia and Dinajpur) during 1990-91 to 2004-05, the studies analysed the changes in cropping pattern, livelihoods and poverty situation in these villages. Extensive field surveys on different agro-ecological zones of Bangladesh were conducted under these studies.



# Development Governance, Policies and Institutions

Development-oriented policy reforms can safeguard the country from both external and internal economic shocks



Devising strategies to cushion the economy from possible after-shocks of the global financial crisis was a priority agenda on the task-list of the government in FY2009-10. It was in this context that the CPD conducted a research on *Inventory of Policy Responses to the Global Financial Crisis: Implications for Bangladesh*. Carried out in association with the International Labour Organization (ILO), the study compiled information on various policy measures related to macroeconomics, export and domestic market-oriented issues of Bangladesh under four broad aspects of employment, social protection, international labour standards and social dialogue. An analysis of total number of beneficiaries and total financial costs for the government in undertaking various measures has been carried out under the study. The study was part of an ILO global initiative to examine policy responses in employment and social sectors in view of global financial crisis and its impact on the labour market.

The capital market bubble which had been gradually gathering momentum for over two years finally burst in December 2010. However, early signs of such a debacle were evident from the way the stock market was behaving for quite some time. Influx of small investors streaming money into the equity market with limited knowledge on how the market operates, overheated the already bullish market.

This buoyancy in the capital market gave rise to significant volatility in the market, and posed questions on the efficacy of the regulatory authorities. It was in this context that CPD conducted a study titled *Capital Market of Bangladesh: Volatility in the Dhaka Stock Exchange and Role of Regulators* during the second half of 2010. Using Vector Auto-regressive Analysis, the study found statistically significant relationship between decisions taken by the regulatory authority of Bangladesh, the Securities and Exchange Commission (SEC), and volatility in the Dhaka Stock Exchange (DSE). The paper prepared under this study has been accepted for publication by the International Journal of Business and Management.

Four  
**Policy Activism**

CPD Annual Report 2010



# Promoting constructive engagement and informed sharing of views and research findings

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Organisation of dialogues that promote interactive engagement of major stakeholders around specific issues lies at the heart of CPD activities. In addition to disseminating the key findings of its ongoing and completed research works to the wider stakeholder community, CPD takes active interest in holding dialogues on issues which demand immediate attention from the policymakers. Indeed, this has now been a tradition of CPD for more than fifteen years, and CPD probably can claim some credit in pioneering such initiative. In organising the dialogues, CPD brings together high government officials, senior agency executives, Members of the Parliament (MPs), the business community, professionals, academics, NGO activists and donor representatives to discuss specific policy issues in which they have involvement and relevant expertise. Throughout 2010, this tradition of organising multistakeholder dialogues continued at local, national, regional and international levels. Besides, CPD occasionally arranges in-house dialogues where both CPD professionals and outside experts are invited to make keynote presentations.





## In-house Dialogues

In-house dialogues at CPD are primarily designed to facilitate discussion on preliminary findings of ongoing research works carried out by CPD. The objective is to share and validate the early findings through interactive discussion with the in-house research team and invited experts from outside. In addition, CPD also welcomes visiting scholars interested to share their research works with the CPD collective. During the period under review, CPD organised 10 such in-house dialogues and consultation meetings.

In 2010, these in-house meetings with the relevant experts were held on issues such as – outlook of Bangladesh's pharmaceutical sector for 2016 and beyond, in view of the WTO decisions regarding TRIPS and public health; periodic reviews of the state of the national economy; structure of political parties in Bangladesh in terms of their decision making process, and how that impacts on parliamentary politics; preliminary findings of a CPD-Katalyst joint study on developing a comprehensive trade policy for Bangladesh; and assessment of operational mechanism of the employment generation programmes under the social safety net.

There were also four visits by international scholars to share their experiences and study findings with the CPD in-house resources. Details of the CPD in-house dialogues in 2010 are presented in Annex 2.

# Local Dialogues

## Restructuring of the Jute Manufacturing Sector in Bangladesh: Challenges and Options

Improving management of the jute mills run by the BJMC, finding new markets for jute and jute goods, decentralisation of the jute mills, and setting up of jute training institutes in the country are must to revive Bangladesh's jute sector



Co-organised by CPD and the Economics Discipline of Khulna University, the dialogue was held on 23 January 2010 at the Academic Building, Khulna University. Chaired by *Professor Mustafizur Rahman*, Executive Director, CPD the event was attended by *Mr Abdul Latif Siddique*, MP, Hon'ble Minister for Textiles and Jute as the Chief Guest; and *Professor Dr Md Saifuddin Shah*, Vice-Chancellor, Khulna University and *Professor Dr Purnendu Gain*, Pro Vice-Chancellor, Khulna University as Special Guests. *Dr Khondaker Golam Moazzem*, Senior Research Fellow, CPD presented the keynote paper at the dialogue.

## An Analysis of the National Budget for FY2010-11

CPD, in association with the Bangladesh Economic Association (BEA) (Chittagong Chapter), organised the dialogue on 24 June 2010 at Hotel The Peninsula, Chittagong. *Mr Dilip Barua*, Hon'ble Minister for Industries and *Mr Mainuddin Khan Badal*, MP attended the dialogue respectively as the Chief Guest and the Special Guest. *Dr Fahmida Khatun*, Additional Director, Research, CPD made the keynote presentation while *Professor M Sekandar Khan*, President, BEA (Chittagong Chapter) chaired the session. The dialogue also had *Professor Muinul Islam*, Department of Economics, Chittagong University and *Mr Saifuzzaman Chowdhury*, Former President, Chittagong Chamber of Commerce and Industry (CCCI) as Designated Discussants. *Professor Mustafizur Rahman*, Executive Director, CPD delivered the welcome speech at the outset of the event.



Strengthening regulatory reforms, ensuring public expenditure reforms and revamping the role of BBBF are essential to raising efficacy of public service delivery

## Advancing Bangladesh-India Economic Cooperation: Modalities and Challenges

India should be pursued to take out items from the sensitive list since her revenue loss would be very insignificant even if all Bangladeshi goods are allowed duty-free access to the Indian market



Held on 4 March 2010, at the CIRDAP Auditorium, Dhaka the dialogue was attended by the Hon'ble Minister for Foreign Affairs *Dr Dipu Moni, MP* as the Chief Guest; Economic Affairs Advisor to the Hon'ble Prime Minister *Dr Masihur Rahman* as the Special Guest; and Former Advisor for Foreign Affairs and Member, Advisory Council of the Chairperson, BNP *Mr Reaz Rahman* as the Guest of Honour. *Professor Mustafizur Rahman*, Executive Director, CPD and *Dr M Rahmatullah*, Former Director, Transport, UN-ESCAP, Bangkok and Transport Policy Advisor, TSMR Programme, Planning Commission presented two separate keynote papers at the dialogue. The event was chaired by CPD Chairman *Professor Rehman Sobhan*.

## State of Bangladesh Economy in FY2009-10 and Analysis of Budget FY2010-11

The dialogue was held at the Dhaka Sheraton Hotel on 19 June 2010 where *Professor Mustafizur Rahman*, Executive Director, CPD made the keynote presentation. Chaired by CPD Chairman *Professor Rehman Sobhan*, the event was addressed by *Mr A M A Muhith, MP*, Hon'ble Minister for Finance as the Chief Guest; and *Dr Masihur Rahman*, Economic Affairs Advisor to the Hon'ble Prime Minister as the Special Guest. *Dr A B Mirza Azizul Islam* and *Professor Wahiduddin Mahmud*, both Former Advisors to the Caretaker Government of Bangladesh, were present as Guests of Honour.



The size of the budget should not be perceived as too big if needs of the economy and the tasks ahead are kept in the perspective

# National Dialogues

## Employment Generation Programme for Hardcore Poor and National Service: Challenges of Effective Implementation

There is a need for a comprehensive national policy to eradicate poverty; the government should make an *Employment Guarantee Act* in order to find a sustainable solution, besides running the social safety net programmes

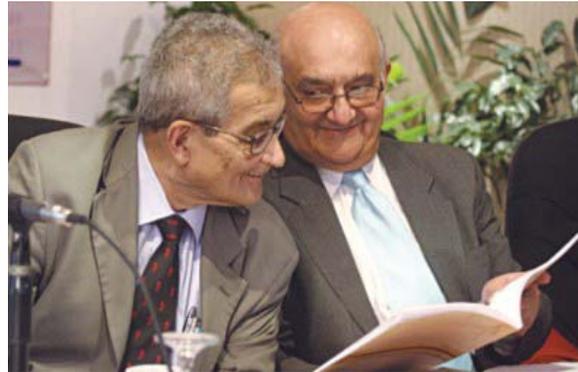


The dialogue was held on 2 September 2010, at the BRAC Centre Inn Auditorium, Dhaka. *Professor Rehman Sobhan*, Chairman, CPD chaired the dialogue, while *Mr Mohammad Sayedul Haque, MP*, Chairman, Parliamentary Standing Committee on Ministry of Food and Disaster Management was present as the Guest of Honour. *Dr Fahmida Khatun*, Head of Research, CPD made the keynote presentation at the dialogue, where *Mr Saiful Huq*, General Secretary, Workers Party of Bangladesh; and *Mr Shaikh S Ahmed*, Social Protection Economist, World Bank participated as Designated Discussants.



## Indo-Bangladesh Dialogue on Education and Health: Learning from Neighbours

For success of the health and education sectors, problems should be identified first; at the same time, government, private sector and NGOs should complement each other



This BRAC-CPD-UNICEF Indo-Bangladesh Dialogue was held during 13-14 February 2010, at the BRAC Centre Inn Auditorium, Dhaka. Various sessions of the two-day event were chaired by *Professor Rehman Sobhan*, Chairman, CPD; *Mr Anil Bordia*, Chair, Foundation for Education & Development, India; *Dr Indrani Gupta* from the Institute of Economic Growth, India; and *Professor Lincoln Chen* from China Medical Board. The dialogue also brought together a number of renowned academicians and development practitioners as Panelists including *Nobel Laureate Professor Muhammad Yunus*, Founder and Managing Director of Grameen Bank, Bangladesh; and *Nobel Laureate Professor Amartya Sen* from the Harvard University, USA. The *Bangladesh Health Watch Report 2009* was also launched during this regional event. A press conference was held at the end of the two-day dialogue.

## Human Development in South Asia 2009: Trade and Human Development

CPD organised the Report Launching and dialogue on 28 October 2010, at the BRAC Centre Inn Auditorium, Dhaka. *Dr Masihur Rahman*, Economic Affairs Advisor to the Hon'ble Prime Minister and *Ms Khadija Haq*, President, Mahbub ul Haq Development Centre, Islamabad, Pakistan attended the event respectively as the Chief Guest and the Special Guest. *Mr M Syeduzzaman*, Member, CPD Board of Trustees chaired the session, while *Dr Khondaker Golam Moazzem*, Senior Research Fellow, CPD made the keynote presentation.



South Asia is lagging behind in trade and human development compared to other regions of the world; real development will not take place unless the regional trade opportunities are tapped and trade barriers are removed

# International Dialogues

## Trade Promotion Through Trade Facilitation

Government must take measures for immediate automation of all customs houses and establishment of a *Single Window* so that all the actors involved in the business process are linked together



The dialogue was organised by CPD in collaboration with the Asia-Pacific Research and Training Network on Trade (ARTNeT), UNESCAP on 21 October 2010, at the CIRDAP Auditorium, Dhaka. *Mr Md Ghulam Hossain*, Secretary, Ministry of Commerce attended the dialogue as the Chief Guest; and *Mr Mir Nasir Hossain*, Former President, FBCCI was present as the Special Guest. *Dr Yann Duval*, Economic Affairs Officer, UNESCAP and *Mr Syed Saifuddin Hossain*, Senior Research Associate, CPD presented two separate keynote papers at the dialogue. CPD Executive Director *Professor Mustafizur Rahman* chaired the session, where *Dr Mostafa Abid Khan*, Joint Chief (International Cooperation Wing), Bangladesh Tariff Commission made deliberations as the Designated Discussant.

As a co-organiser of the event, CPD was closely involved in holding the Third South Asia Economic Summit (SAES) which took place during 17-19 December 2010 in Kathmandu, Nepal. The theme of the 3rd SAES was *Regional Economic Integration, Climate Change and Food Security Agenda for the Decade 2011-2020*. South Asia Watch on Trade, Economics and Environment (SAWTEE) and the South Asia Centre for Policy Studies (SACEPS), Nepal were the main organisers of the Summit. Five researchers from CPD presented papers and chaired various sessions at the SAES. It may be noted here that the Fourth SAES is scheduled to be held in Dhaka in October 2011. CPD is to act as the focal point of this important event which is expected to assemble noted economists and thinkers from South Asia and other regions of the world.



## Third South Asia Economic Summit

While countries in South Asia should push for deeper economic integration, the wide infrastructure and connectivity gaps could limit them from achieving it

## International Workshop on Building Climate Resilient Agriculture in Asia



CPD and ICRISAT, Hyderabad, India with support from the ADB jointly organised this international workshop during 5-6 May 2010 at the BRAC Centre Inn Auditorium, Dhaka. *Begum Matia Chowdhury, MP*, Hon'ble Minister for Agriculture was present as the Chief Guest at the Inaugural Session; and *Dr Abdur Razzaque, MP*, Hon'ble Minister for Food and Disaster Management was the Chief Guest of the Concluding Session. The workshop was held under an ongoing cross-country research project titled *Vulnerability to Climate Change: Adaptation Strategies and Layers of Resilience*.

A total of 43 participants from various government and non-government organisations of the seven countries covered under the study attended the workshop. Participants at the workshop discussed farmers' perception and adaptation strategies for Bangladesh and other Asian countries in the face of global climate change. They also shared cross-country climatic analyses using microlevel data matching with farmers' perceptions about reality, government responses to climate change, and indigenous adaptation measures to climate change for food security.

A synthesis report was presented by *Dr M C S Bantilan*, Global Theme Leader, ICRISAT at the Concluding Session of the workshop. The report observed that farmers are aware of the changes and effects of climate change; and "*it is our turn now to help them with new technologies and effective methods and policies for combating the hazards and disasters.*" Various sessions of the workshop were chaired and moderated by *Professor Rehman Sobhan*, Chairman, CPD; *Dr M Asaduzzaman*, Research Director, BIDS; *Dr Mahabub Hossain*, Executive Director, BRAC; *Dr Z Karim*, Former Secretary, Government of Bangladesh and Chairman, CASEED; and *Mr M Syeduzzaman*, Member, CPD Board of Trustees. *Dr A M M Shawkat Ali*, Former Advisor to the Caretaker Government and *Dr Mihir Kanti Majumder*, Secretary, Ministry of Environment and Forests attended the workshop as Special Guests at two different working sessions. *Dr Uttam Deb*, Head, Research Division, CPD and *Ms Cindy Malvicini*, Specialist, ADB were among the keynote presenters at the workshop.

Over the years, CPD has received very positive support and cooperation from the members of the print and electronic media of the country which have allowed to take its policy influencing activities to a wider audience within and outside the realm of the country. In 2010, CPD hosted six press briefings to present to the media about periodic reports on state of the Bangladesh economy, budget recommendations, analysis of the national budget, significance of the Istanbul Conference on UN LDC IV and its preparatory process, and Global Competitiveness Report 2010-11.

In addition, mid-to-senior level CPD professionals are regularly invited by different print and electronic media to participate at talk shows and give interviews on issues of current concerns and future strategic importance. During 2010, CPD researchers participated in a large number of such events hosted by leading national and international media including Bangla Vision, ATN News, ETV, BBC Radio, Desh TV, Channel i, ATN Bangla, Radio Today, BTV, ABC Radio, AFP, RTV, NTV, Schweizer Radio DRS (Swiss National Public Radio), Boishakhi Television, BBC Bangla, Radio Tehran, ATN Business, and Diganta TV. Major issues dealt in these exposures included, among others, strategies in the Sixth Five-Year Plan, minimum wage for RMG workers, price hike and inflation, projects selected for support under credit line from India, India-Bangladesh trade, agriculture and development, prospects and challenges for the RMG sector of Bangladesh, Bangladesh Better Business Forum, Draft Industrial Policy 2010, Global Competitiveness Report, gold price and its impact on Bangladesh economy, state of the economy, volatility in the stock market, UN LDC IV Conference, etc.

## Strategic Partnership with the Media



## State of the Bangladesh Economy in FY2009-10: From Stability to Accelerated Growth (*First Reading*)

Most formidable challenges facing the government are – containing the inflationary pressure and tackling the growing power deficit



CPD organised this press briefing to present a mid-year review of the state of the national economy for FY2009-10 on 11 January 2010 at the CPD Dialogue Room, Dhaka. *Professor Mustafizur Rahman*, Executive Director, CPD presented and explained various aspects of the report where the CPD-IRBD 2009-10 Team was also present.

## CPD Proposals for Upcoming National Budget FY2010-11

In order to contribute to the preparation of national budget, CPD prepared a set of recommendations which were presented before the media on 17 April 2010 at the CPD Dialogue Room. *Professor Mustafizur Rahman*, Executive Director of the Centre made the presentation on behalf of the CPD-IRBD Team.



The government has made a number of promises and drafted several policies in some key areas; however, government's credibility will depend on its capacity to deliver on these promises. If FY2009-10 has been the year of preparation, FY2010-11 has to be the year of delivery

# Press Briefings

## State of the Bangladesh Economy in FY2009-10 (Second Reading)

The GDP growth in FY2009-10 was likely to be 5.5 per cent rather than the targeted 6.0 per cent. Revenue collection was on track during the first 10 months; however, failure in achieving the collection target from non-NBR sources could result into a shortfall by 3.0 per cent of the total revenue target



The annual flagship report on the state of the economy was launched to the media on 6 June 2010 at the CPD office. Professor Mustafizur Rahman, Executive Director made the presentation, while Dr Uttam Deb, Head of Research; Dr Fahmida Khatun, Additional Director, Research; and Dr Khondaker Golam Moazzem, Senior Research Fellow of the Centre along with other members of the CPD-IRBD Team were present at the press briefing.

## Analysis of the National Budget FY2010-11

In line with its tradition, CPD organised a press briefing on 11 June 2010 at the BRAC Centre Inn Auditorium, Dhaka immediately the day after the National Budget FY2010-11 was announced by the Finance Minister. Professor Mustafizur Rahman, Executive Director, CPD briefed the press about CPD's initial comments on the proposed budget. The briefing was telecast live on Channel i, and was covered extensively by both print and electronic media. The CPD-IRBD Team was present at the press briefing.



In view of the weak performance of the industrial sector in the first half of the fiscal year underpinned by significant power shortage and absence of adequate infrastructure, attaining 6.7 per cent GDP growth in FY2010-11 will be challenging

## Global Competitiveness Report 2010-11 and Bangladesh Business Environment Study 2010

Inadequate supply of electricity and gas, underperforming government bureaucracy, and widespread corruption were identified by the country's business community as the top three factors inhibiting a robust growth of business and investment



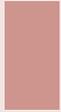
CPD, as a partner organisation of the World Economic Forum (WEF) (commonly known as the Davos Forum) conducts the *Executive Opinion Survey* in Bangladesh every year; this year's being the 10th in this series. *Dr Khondaker Golam Moazzem*, Senior Research Fellow, CPD briefed the print and electronic media on the key highlights of the report on 16 September 2010 at the CPD office. *Professor Mustafizur Rahman*, Executive Director; *Dr Fahmida Khatun*, Head of Research; and *Dr Masudur Rahman* and *Dr A K M Nazrul Islam*, both Research Fellows, CPD were also present at the briefing session.

## Pre-dialogue Briefing on the Upcoming International Dialogue on Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV

CPD organised the press briefing on 23 November 2010 at the CPD Dialogue Room prior to holding the above mentioned international dialogue. *Dr Debapriya Bhattacharya*, Distinguished Fellow and *Professor Mustafizur Rahman*, Executive Director of CPD; *Mr Carlos E Alvarez*, Deputy Director of OECD Development Centre; *Dr Anna Batyra*, Coordinator, Development Finance Network (DeFiNe), OECD Development Centre; and *Dr Fahmida Khatun*, Head of Research, CPD were present at the session and briefed the media about the significance of the UN LDC IV Conference for countries such as Bangladesh and the importance of the Dhaka Dialogue in this context.



LDCs need to undertake adequate preparation in view of the upcoming UN LDC IV Conference; the Dhaka Dialogue is expected to contribute to the articulation of a new programme of actions for the LDCs to be adopted at the UN Conference in Istanbul, Turkey during 9-13 May 2011



Five

**Policy Advocacy**

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Policy advocacy targeting major stakeholders and concerning issues of developmental interest to Bangladesh continues to remain a major focus of CPD's activities. With this in view, CPD undertakes a wide range of activities to put relevant issues to wider public scrutiny and endeavours to build and mobilise public opinion around these issues. In 2010 CPD highlighted the issue of employment for hardcore poor, and promoted the cause of jute sector's resurgence through a number of initiatives including research, dialogues, policy influencing and media outreach. The year under review witnessed further expansion in CPD's policy activism when a three-day international event was organised by CPD and its partner organisations in view of the then upcoming *Fourth United Nations Conference on the Least Developed Countries (UN LDC IV)*. This apart, CPD professionals provided inputs to policy making as members of various Committees and Task Forces set up by the government as well as through participation in government delegations. CPD also prepares issue-specific Policy Briefs, often on request from relevant government agencies, to provide suggestions to address the relevant concerns in a succinct, focused and policy-tailored manner.

# Advancing LDC Interests in the UN LDC IV

CPD hosted the Dhaka International Dialogue titled *Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV* during 24-26 November 2010, at the Dhaka Sheraton Hotel. CPD and the OECD Development Centre, Paris jointly organised the dialogue in partnership with UNDP, Dhaka; Commonwealth Secretariat, London; and International Centre for Trade and Sustainable Development (ICTSD), Geneva. The objective of the dialogue was to design a set of recommendations in view of the *Fourth United Nations Conference on LDCs (UN LDC IV)* in Istanbul, Turkey during 9-13 May 2011. As is known, the Conference will assess the outcomes of various development initiatives, particularly the Brussels Programme of Action (BPoA) adopted at the UN LDC III in 2001, and design a new international programme of support for the LDCs.

The CPD-OECD event concentrated on five broad areas, which were: (i) enhancing trade: product and market diversification; (ii) promoting investment: domestic and foreign; (iii) access to technology; (iv) ODA for productive capacity development; and (v) domestic institutional and policy reforms. These issues were covered in two plenary and five working sessions. A total of 34 overseas participants from 22 countries across the continents were present at the sessions along with distinguished economists, eminent experts, academics, bureaucrats, members of the civil society, development partners, business leaders and leading lawmakers of Bangladesh. Participants discussed the issues of interest and concerns to the LDCs, and put forward their views which were reflected in the Dhaka Declaration that was successfully adopted.

It is hoped that policy suggestions that emerged from the papers and the rich discussions that followed the presentations at the Dhaka International Dialogue will enable the LDC governments to design actionable agendas to address the concerns and interests of these countries. In continuation of the Dhaka Dialogue, CPD will also organise events in Geneva, New York and Istanbul to disseminate the Dhaka Recommendations.

# Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV

24-26 November 2010



**"LDCs should formulate appropriate strategies to face new challenges including global warming and its adverse environmental impacts, and global crises of various types" - Finance Minister A M A Muhith, MP**

## Inaugural Plenary Session

The Inaugural Plenary Session was attended by *Mr A M A Muhith, MP*, Hon'ble Minister for Finance, Government of Bangladesh as the Chief Guest; and *Sir Fazle Hasan Abed*, Founder Chairperson of BRAC and Member to the UN Secretary General's *Eminent Persons' Group on UN LDC IV* as the Special Guest. *Professor Patrick Guillaumont*, President, Foundation for International Development Study and Research (FERDI), France; *Dr H B Lunogelo*, Executive Director, Economic and Social Research Foundation (ESRF), Tanzania; and *Dr Debapriya Bhattacharya*, Distinguished Fellow, CPD were present as Panel Discussants at the session. *Professor Rehman Sobhan*, Chairman, CPD chaired and moderated the plenary session. *Professor Mustafizur Rahman*, Executive Director of CPD and *Mr Carlos E Alvarez*, Deputy Director of OECD Development Centre made statements on behalf of the organisers, while *Mr Stefan Priesner*, Country Director of UNDP, Bangladesh made a statement on behalf of the partners.

34 scholars and development experts from 22 countries across the globe joined the Dhaka International Dialogue



### **Working Session I on *Enhancing Trade: Product and Market Diversification***

*Dr Cheikh Tidiane Dieye*, ENDA Tiers-Monde, Senegal moderated the Working Session I, where the designated speakers were *Ambassador Love Mtesa*, Chairman, Executive Board and Advisor of CUTS International, Zambia; *Dr Willem Van der Geest*, Lead Economist, International Trade Centre (ITC), Switzerland; *Dr David Laborde*, Senior Research Staff, International Food Policy Research Institute (IFPRI), USA; and *Dr Seid Nuru Ali*, Senior Research Fellow and Head, Macroeconomic Division, Ethiopian Economic Association (EEA), Ethiopia.

### **Working Session II on *Promoting Investment: Domestic and Foreign***

The Working Session II was moderated by *Professor Mehmet Arda*, Galatasaray University, Turkey. *Dr Christian Kingombe*, Research Officer, Overseas Development Institute (ODI), London; *Mr Matthias Meyer*, Executive Director of PRAXIMONDO, Switzerland; and *Professor Vicente Pinto de Andrade* from Catholic University of Angola were present as the main speakers.

### **Working Session III on *Access to Technology***

This working session was moderated by *Dr Toufiq Ali*, Former Permanent Representative of Bangladesh to the WTO and the UN Offices in Geneva. The presentations introducing the theme were made by *Mr Christophe Bellmann*, Programme Director, ICTSD, Geneva; *Ms Luciana Mermet*, Policy Specialist, Trade and Human Development, Bureau for Development Policy, UNDP, New York; and *Dr Apollinaire Ndorukwigira*, Manager, Knowledge, Evaluation and Learning Department, African Capacity Building Foundation (ACBF), Zimbabwe.

### **Working Session IV on *ODA for Productive Capacity Development***

*Mr Antonio Tujan*, Director, International Department, IBON Foundation, Philippines; *Dr Mohammad Razzaque*, Economic Adviser, Economic Affairs Division, Commonwealth Secretariat, UK; *Mr Offah Ako Obale*, Programme Officer, Trade for Development Programme (TDP), South Centre, Switzerland; and *Dr Suchat Katima*, Director, Mekong Institute, Thailand were the key speakers of the session. *Dr Saman Kelegama*, Executive Director, Institute of Policy Studies (IPS), Sri Lanka moderated the Working Session IV.

### **Working Session V on *Domestic Institutional and Policy Reforms***

*Dr A B Mirza Azizul Islam*, Former Advisor to the Caretaker Government of Bangladesh, moderated the fifth and last working session of the Dhaka International Dialogue. *Dr Francois Paul Yatta*, Coordinator, Local Economic Development Network of Africa (LEDNA), Nigeria; *Dr Posh Raj Pandey*, Chairman, SAWTEE, Nepal; *Dr Clement Ahiadeke*, Director, Institute of Statistical Social and Economic Research (ISSER), University of Ghana; *Mr Lawrence Bategeka*, Senior Research Fellow, Makerere University, Uganda; and *Mr Yaroslav Turianskyi*, Researcher, South African Institute of International Affairs (SAIIA), South Africa were the main speakers.

Support towards 'horizontal' and 'vertical' expansion of investments in the production of tradable goods and services, and channeling of required funds and technical assistance for trade facilitation measures in both 'software' and 'hardware' are the key issues in enhancing the trade performance of the LDCs

LDCs should strive to attract domestic investors, develop capital market and implement projects under public-private partnerships instead of depending on pure private sector investment or FDI flows only

Poor state of access to technology across LDCs was one of the most important reasons contributing to low productivity in the LDCs, and their poor economic performance and underdevelopment

Although ODA flows to LDCs had increased over time, the agreed target is yet to be reached; LDCs' weak absorption capacity was a factor, however, lack of commitment on the part of developed countries and failure to generate adequate additional funds remained no less a problem

Reorientation of public finance and financial system by improving revenue efforts and public expenditure management is crucial for the LDCs to ensure structural transformation and enhance the performance of the domestic institutions



**"LDCs' responsibility does not end just with formulation of recommendations; they have to continue their work further on with follow-up activities. LDCs have to think beyond Istanbul and the development partners have to come forward" - Foreign Secretary Mohamed Mijarul Quayes**

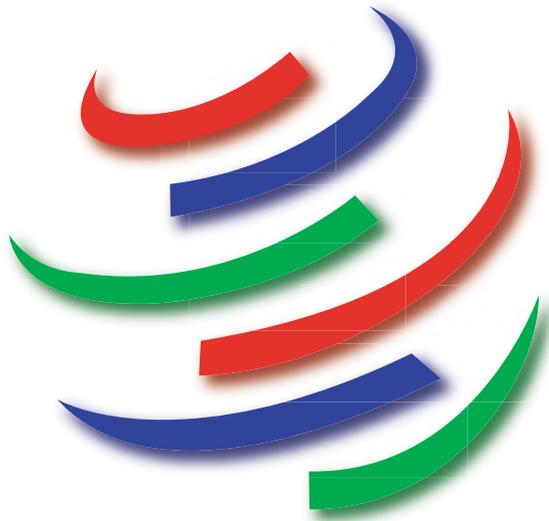
## Closing Plenary Session

A summary of recommendations emanating from the three-day event was presented by *Dr Fahmida Khatun*, Head of Research, CPD at the Closing Plenary Session which was chaired and moderated by CDP Chairman *Professor Rehman Sobhan*. The event was attended by *Mr Mohamed Mijarul Quayes*, Secretary, Ministry of Foreign Affairs and *Mr Mohammad Musharraf Hossain Bhuiyan*, Secretary, Economic Relations Division (ERD), Ministry of Finance as Special Guests. *Dr Anna Batyra*, Coordinator, Development Finance Network (DeFiNe), OECD Development Centre and *Dr Debapriya Bhattacharya*, Distinguished Fellow, CPD were present at the session as Designated Discussants.

The summary of the recommendations is available on the CPD website [www.cpd.org.bd](http://www.cpd.org.bd)



## Research and Advocacy on WTO Issues



Increasing integration of Bangladesh's economy into the global trading regime warrants both vigilance and preparedness of the country to garner maximum benefits from multilateral negotiations. It is in this context that CPD has been involved in conducting research on WTO issues for a long time, with particular focus on the interest of Bangladesh, and LDCs in general. As mentioned in the section on research activities, CPD has carried out several research studies in 2010 which dealt with such issues as market access, agriculture, trade facilitation, TRIPS, services sector liberalisation, etc. Outcome of these studies were published as research monographs, occasional papers and book chapters. Besides, key recommendations of such studies were forwarded to the relevant government agencies in the form of policy briefs. CPD also organised a day-long workshop on trade facilitation which was participated by representatives from both public and private sectors.

# Membership in Government Committees



It has been a tradition for CPD's senior and mid-level professionals to provide policy advisory services to the government in their capacity as members on various Working Groups and Advisory Committees set up by the Government of Bangladesh. Besides, CPD is also invited to participate in government delegations dealing with different issues. Upon request from the Ministry of Commerce, Government of Bangladesh, CPD Executive Director *Professor Mustafizur Rahman* participated as a Member in the government delegation that visited USA during 18-24 April 2010 to pursue duty-free market access for Bangladesh's apparels products in the US market. A list of major government committees of which CPD officials were members, and participated in various meetings of the respective committees to provide policy inputs, during the reporting period is presented below.

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- Panel of Economists for the Sixth Five-Year Plan and Participatory Perspective Plan
- Panel of Experts: Development Policies (including Poverty Alleviation)
- Transit Committee (Core Group)
- Sub-Committee 4 (of the Transit Committee) on Review of Current Transit Process in South Asia and Global Environment
- National Steering Committee (Aid for Trade)
- WTO Advisory Group
- Working Group on Market Access
- Working Group on NAMA and WTO Rules
- Working Group on Trade Facilitation and Customs Valuation
- Working Group on Services Sector
- Working Group on Trade Related Intellectual Property Rights (TRIPS)
- Working Group on Agriculture and SPS (Sanitary and Phytosanitary)
- Working Group on Trade and Environment
- Working Group on Trade-related Technical Assistance (TRTA)
- Working Group on BIMSTEC (Bay of Bengal Initiative for Multi-Sectoral Technical and Economic Cooperation)

## Policy Advocacy through Networking at National and International Levels

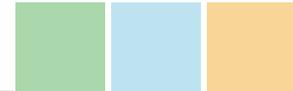


Over the years, CPD has been maintaining strong networks with civil society organisations at national, regional and international levels. Collaborative research, joining hands in organising dialogues/workshops/seminars, participating as resource persons and discussants are the various modes by which this working relationship is maintained. Experience from such partnerships also enables CPD to provide valuable inputs to the national policy making process by sharing its views at the meetings organised by various agencies of the Government of Bangladesh. One of the major chapters in CPD's global networking in recent times was kicked-off with the signing of a Memorandum of Understanding (MoU) with the Chr. Michelsen Institute (CMI) of Norway to implement a three-year long research programme. Details on the CPD-CMI project are presented later in this section.

Besides, it was in 2010 when CPD made it to the final list of awardees under the Think Tank Initiative (TTI). The Initiative was launched by the International Development Research Centre (IDRC), the William and Flora Hewlett Foundation and the Bill & Melinda Gates Foundation in 2008, with the aim to support local think-tanks in various developing countries in South Asia, Latin America, and East and West Africa to produce high quality research that will improve policies, and ultimately, contribute to more equitable and prosperous societies. The Initiative's three initial funders have later been joined by the UK Department for International Development (DFID) and the Netherlands Directorate-General for International Cooperation (DGIS). Further information on this is detailed in the next section.

Following is a list of major regional and global institutions with which CPD carried out collaborative research and jointly organised dialogues and workshops during 2010. A comprehensive list of all the networking activities of the CPD staff is presented in Annex 3.

# Major regional and global partner organisations of CPD in 2010



- Overseas Development Institute (ODI), UK
- Chr. Michelsen Institute (CMI), Norway
- The Commonwealth Secretariat, UK
- International Centre for Trade and Sustainable Development (ICTSD), Geneva
- United Nations Conference on Trade and Development (UNCTAD), Geneva
- Asian Institute of Transport Development (AITD), India
- India International Centre (IIC)
- Centre for Policy Research (CPR), India
- Research and Information System for Developing Countries (RIS), India
- Center for Social Development (CSD), Cambodia
- Indian Council for Research on International Economic Relations (ICRIER)
- Indian Council of World Affairs (ICWA)
- Jamia Millia Islamia, India
- International Labour Organization (ILO)
- International Crops Research Institute for the Semi-Arid Tropics (ICRISAT), India
- World Economic Forum (WEF), Geneva
- Mahbub ul Haq Human Development Centre, Pakistan
- Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ)
- Asia Pacific Research and Training Network on Trade (ARTNeT), Bangkok
- South Asia Centre for Policy Studies (SACEPS), Nepal
- United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), Bangkok
- South Asia Watch on Trade, Economics and Environment (SAWTEE), Nepal
- Development Finance Network (DeFiNe), OECD Development Centre, Paris
- Foundation for International Development Study and Research (FERDI), France
- Economic and Social Research Foundation (ESRF), Tanzania
- ENDA Tiers-Monde, Senegal
- CUTS International, Zambia
- International Trade Centre (ITC), Switzerland
- International Food Policy Research Institute (IFPRI), USA
- Ethiopian Economic Association (EEA), Ethiopia
- African Capacity Building Foundation (ACBF), Zimbabwe
- IBON Foundation, Philippines
- Trade for Development Programme (TDP), South Centre, Switzerland
- Mekong Institute, Thailand
- Institute of Policy Studies of Sri Lanka (IPS)
- Local Economic Development Network of Africa (LEDNA), Nigeria
- Institute of Statistical Social and Economic Research (ISSER), University of Ghana
- Makerere University, Uganda
- South African Institute of International Affairs (SAIIA), South Africa
- International Development Research Centre (IDRC), Canada
- UN Division for the Advancement of Women (UNDAW), New York

# CPD-CMI

## Research Cooperation Programme

In 2010, CPD partnered with the Chr. Michelsen Institute (CMI), Norway to jointly implement a three-year research cooperation programme focusing on issues of common interest to both the organisations. The CPD-CMI Research Cooperation Programme will be implemented during 2010-2013 with support from the Norwegian Ministry of Foreign Affairs. The broad objective of this programme is to contribute towards improved governance and inclusive growth in Bangladesh. The programme will cover two broad themes: the *Inclusive Growth* component will include studies on – Agricultural Trade with India: Implications for Food Security and Poverty; Private Sector Development: The Role of Education and Business Training; and Governance and Energy in Bangladesh: The Role of FDI. The *Good Governance* component will carry out research on – The Parliament of Bangladesh; The Political Parties of Bangladesh; Political Governance in Bangladesh; and Democracy and Corruption. Along with research, the programme also envisages a number of other activities such as expert consultation, dialogues and workshops (in Bangladesh and Norway), training, publications and exchange of visits.

The signing ceremony took place on 23 June 2010 at the CPD office. *Professor Rehman Sobhan*, Chairman, CPD was present at the ceremony. *H E Ms Ingebjorg Stofring*, Ambassador of Norway in Bangladesh at that time signed the tripartite agreement on behalf of the Norwegian Ministry of Foreign Affairs. *Dr Arne Wiig*, Senior Researcher and *Professor Mustafizur Rahman* put their respective signatures on behalf of the CMI and CPD. The ceremony was also attended by Members of the CPD Board of Trustees *Ms Laila Rahman Kabir*, *Ms Khushi Kabir* and *Mr Nurul Haq*.



The major activities of the CPD-CMI Research Cooperation Programme in 2010 included completion of the study titled *Traditional Market Institutions and Complex Exchange: Exploring Transitions and Change in the Rice Market*, conducted by *Dr K A S Murshid*, Research Director, BIDS. Based on the study, a paper has been submitted to the *Journal of Development Studies*. *Dr Murshid* also made a presentation on *Agrarian Market Institutions in South Asia: Dynamics and Change in the Bangladesh Rice Market*, at a CMI-organised seminar in Bergen, Norway on 7 December 2010. CPD, on the other hand, hosted a brainstorming session with MPs, academics and civil society representatives to discuss the studies on *Parliament of Bangladesh: Accountability and Control* and *The Political Parties of Bangladesh*, on 22 September 2010.

Six

## National and Institutional Capacity Building

C P D A n n u a l R e p o r t 2 0 1 0

As a civil society organisation committed to contributing towards national development, CPD considers capacity development of the wider community as an important component of its multidimensional activities. In view of this, CPD takes an active interest in disseminating its institutional knowledge among various stakeholder groups with a view to developing their capacity to participate in the country's development process.

This is generally done through organisation of thematic training workshops, participation of CPD senior professionals in local and international conferences, and lectures delivered by CPD professionals at universities and workshops organised by other institutions. CPD also runs the Youth Leadership Programme (YLP) through which junior and mid-level researchers are given the opportunity for career enhancement trainings.



# Youth Leadership Programme YLP

Under the YLP, undergraduate students and fresh graduates are given the opportunity to get first hand experience in policy activism by joining CPD as Research Interns. These interns, studying at undergraduate and graduate levels at academic institutions in Bangladesh and abroad, are involved in supervised research projects based on their academic track record and professional interests. They also participate in various national, regional and international dialogues and seminars which expose them to current and strategic issues of developmental concern and interest to Bangladesh and LDCs. During the period under review, four Research Interns worked at CPD of whom two were summer interns from overseas. Details about Interns are provided in Annex 4.

CPD-ARTNeT

## Capacity Building Training Workshop on Trade Facilitation

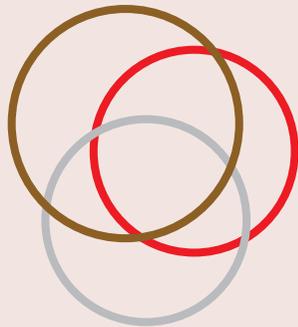


The workshop was organised by CPD jointly with the Asia-Pacific Research and Training Network on Trade (ARTNeT), UNESCAP on 21 October 2010, at the CIRDAP Auditorium, Dhaka. A group of 26 participants with research and academic background from government agencies, trade-related practitioners and public and private universities attended the workshop. *Dr Yann Duval*, Economic Affairs Officer, UNESCAP and *Dr Selim Raihan*, Associate Professor, Department of Economics, University of Dhaka were present at the workshop as Resource Persons.

*Dr Fahmida Khatun*, Head of Research, CPD chaired the workshop, while *Mr Amitava Chakraborty*, Director General (WTO Cell), Ministry of Commerce was present as the Co-Chair. The workshop was inaugurated by CPD Executive Director *Professor Mustafizur Rahman*.

*Dr Duval* dealt with indicators of trade facilitation and familiarised the participants with UNESCAP's database. He also taught them how to use the gravity model online from the UNESCAP website. *Dr Raihan* delivered a lecture on *CGE Modelling in Trade Facilitation* at the workshop. In this session, participants were given exposure to the concept of CGE modelling and its various uses. The workshop concluded with a certificate awarding ceremony.

CPD Joins  
Think Tank  
Initiative  
(TTI)  
Awardees



## Institutional Capacity Building

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CPD crossed a major threshold in its institutional development when it was selected as one of the recipients of the TTI through a highly competitive selection process. The TTI is supported by the IDRC, the William and Flora Hewlett Foundation, the Bill and Melinda Gates Foundation, UK Department for International Development (DFID) and the Netherlands Directorate-General for International Cooperation (DGIS). The TTI is a programme dedicated towards strengthening institutional capacity of independent policy research institutes in the developing countries. The Initiative selected 16 think-tanks from across South Asia to provide support to strengthen their roles as influential players in national policy making. It may be noted here that there were more than 150 proposals submitted by a wide range of South Asian think-tanks for this award. Following a thorough and rigorous review process, these institutions were selected from five countries – Bangladesh, India, Nepal, Pakistan and Sri Lanka. CPD was one of the two Bangladeshi think-tanks, along with the Institute of Governance Studies (IGS), BRAC University which were able to make it to the final list of 16 South Asian awardees.

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As part of the TTI award, CPD is committed to enhance the quality of its research output, and efficacy of its communication and policy advocacy activism. Following the award, CPD signed an agreement with the IDRC, Canada in August 2010 to implement the project titled *Institutional Support: South Asia Policy Research Organizations*. CPD will implement a host of activities as part of the support extended under TTI which is tenable for four years. The specific objectives of the above mentioned project under TTI are:

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### Enhancing Research Capacity

- Produce high quality research on inclusive growth and structural transformation, macroeconomic and trade, governance, impact of climate change, and effective regional and global integration
- Strengthen in-house research capacity through recruitment and retention of senior and mid-level researchers at a sustainable level
- Build capacity of CPD researchers in conductive qualitative and quantitative research
- Strengthen networking with international research organisations through collaborative research
- Improve quality of professional publications by CPD researchers

### Strengthening Organisational Performance

- Strengthen in-house administrative capacity
- Strengthen performance monitoring system in research, dialogue and communications, and support services
- Improve institutional and financial management capacity

### Improving Policy Linkages, Communications and Outreach

- Strengthen in-house communication capacity for publication and dissemination of CPD's research and dialogue outputs
- Enhance CPD's policy influencing capacity among top-level policymakers, including policy stakeholders and policy advocacy groups
- Promote participation of students, youth and women in CPD activities
- Encourage contribution of foreign experts (with expertise on developing economies), expatriate researchers, overseas students in the development process of Bangladesh

## Young Scholars' Seminar Series

### YSSS

The CPD YSSS programme provides young researchers of the Centre an opportunity to present work in progress or final reports of research projects that they are involved with. CPD research staff present at the YSSS give their comments on methodology, study approach, data and information, quality of analysis and soundness of findings. YSSS also helps to improve presentation skill of young researchers. Following two studies were presented under the YSSS programme in 2010.

- "Foreign Direct Investment in the LDCs: Challenges, Experiences and Suggestions for the upcoming LDC IV," by *Ms Laura Jepson*, Research Intern, on 25 February.
- "Climate Risks, Seasonal Food Insecurity and Consumption Coping Strategies: Evidences from a Micro-level Study from Northern Bangladesh," by *Mr Mazbahul Golam Ahamad*, Research Associate, on 25 July.

## Participation at National and International Training Programmes

CPD makes every effort to ensure that its professionals are able to avail every opportunity to enhance their skills by attending relevant trainings and workshops. Thanks to its networking at both national and international levels, CPD professionals, particularly the members of the research team, are often invited, and also nominated by CPD itself to participate in various capacity building training programmes. During the period under review, 18 CPD professionals attended 11 international and 7 national level training programmes and capacity building workshops. Details of these participations are provided in Annex 5.

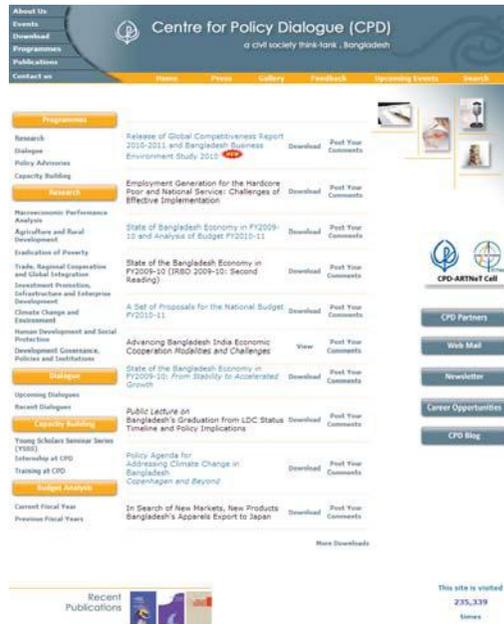


## Reference and Documentation Unit

### RDU



The RDU serves the CPD researchers as a repository of reference materials for its research, dialogue and policy advocacy-related works. The RDU maintains books, journals, reports and reference materials on a wide range of issues including international trade, regional and global economy, South-South cooperation, free trade agreements, agriculture and food security, financial management, TRIPS, poverty eradication, international monetary system, and good governance. CPD also subscribes to a number of reputed international journals, softwares and online data-banks, particularly those relating to CPD's research portfolio.



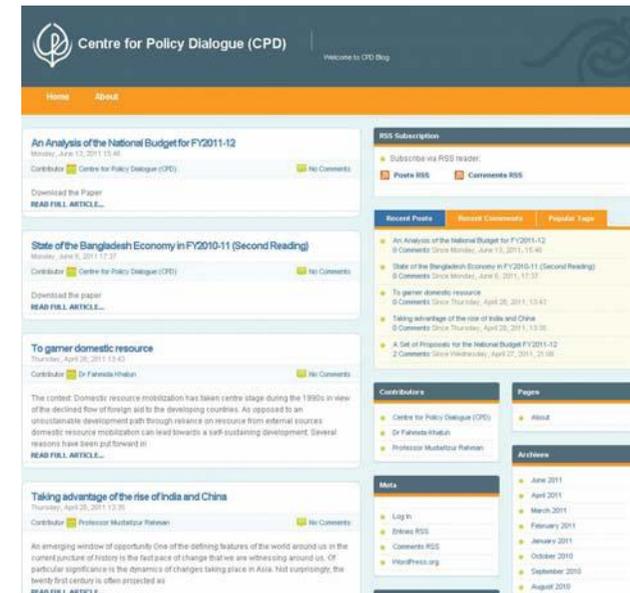
www.cpd.org.bd

The CPD website provides a critically important window to the outside world. The regularly updated CPD website ensures a direct link between the organisation and its peers, and the wider stakeholder groups. In addition to information related to various CPD dialogues and other activities, a large number of CPD publications, i.e. Dialogue Reports and Occasional Papers, are made available for downloading through the institution's website. Besides, abstracts of books and research monographs are also posted on the respective links for the visitors to have an understanding of the nature and scope of CPD works.

## CPD Blog Launched

The CPD has launched its own blog for enhancing interaction with stakeholders from different walks of life. The blog was launched on March 2010. It is open for visitors who want to leave comments and share views on CPD's latest activities, published reports and other postings. It can be visited from the CPD Website Homepage.

www.cpd.org.bd/Blog/



# Staff News

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## **Staff Strength**

In 2010, CPD had a total staff strength of 71 persons of whom 59 were professionals and 12 support staff (full list of staff is provided in Annex 4). Besides, a number of outside experts and professionals were engaged in various research projects and activities implemented by CPD in the course of 2010.

## **Appointment and Promotion**

CPD is an equal opportunity employer. Induction into CPD is done through rigorous selection process. Besides, the Centre follows various monitoring mechanisms to provide incentive to the staff based on their performance, leadership qualities and potentials. In 2010, CPD appointed 10 individuals from various academic and professional backgrounds to strengthen its institutional capacity and 8 of the CPD staff were promoted to higher positions in recognition of their contribution to the CPD activities.

## **CPD Professionals Awarded**

## **International Scholarships**

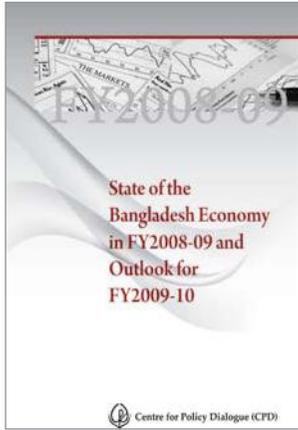
CPD believes in providing equired opportunities to its employees to develop their professional skills through academic trainings at higher levels. In this context, the senior CPD professionals encourage the junior and mid-level researchers to apply for both admission and scholarships from reputed international institutions. It is satisfying to note and is a recognition of the high standard that CPD tries to set for its research collective that five CPD research staff were awarded with prestigious international scholarships in 2010 to pursue higher education in various universities of high repute in different countries. Details of these awards are presented in Annex 5.

Seven  
Publications

C P D A n n u a l R e p o r t 2 0 1 0



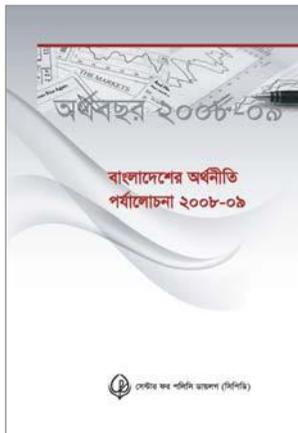
CPD Publications in 2010



## State of the Bangladesh Economy in FY2008-09 and Outlook for FY2009-10

This volume has been a part of CPD's tradition to present an annual analysis of the Bangladesh economy by way of tracing the performance of major macroeconomic indicators. The volume presents – a comprehensive review of the behaviour of key macroeconomic indicators of Bangladesh during FY2008-09, along with a number of emerging challenges confronting macroeconomic management by the newly elected government over the next fiscal year of 2009-10; an analysis of the various proposals in the national budget for FY2009-10; CPD budget

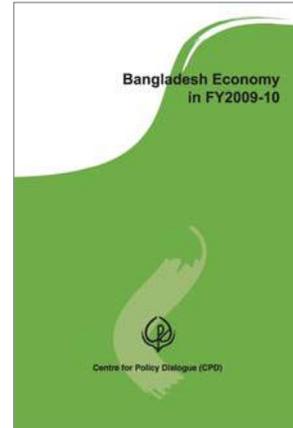
proposals for the Ministry of Finance, Government of Bangladesh that were prepared prior to the presentation of the national budget for FY2009-10; findings of a CPD study titled *Delivering on Budget FY2009-10: A Set of Implementation Issues*, conducted in August 2009 to highlight a number of key macroeconomic challenges which the government was likely to face in implementing the various measures proposed in the national budget for FY2009-10; and a study titled *Recent Monetary Policy Statement of Bangladesh Bank (July 2009): An Analytical Commentary* that presents a critical analysis of the Monetary Policy Statement of the Bangladesh Bank announced in July 2009.



## বাংলাদেশের অর্থনীতি পর্যালোচনা ২০০৮-০৯

This is the Bangla version of the volume *State of the Bangladesh Economy in FY2008-09 and Outlook for FY2009-10*. The book reviews the behaviour of key macroeconomic indicators during FY2008-09, identify a number of emerging challenges confronting macroeconomic management over FY2009-10, analyse various proposals in the national budget for FY2009-10, and various other aspects including – growth prospect, budget implementation, domestic resource mobilisation, ADP implementation, PPP and steps taken by the Bangladesh bank to control inflation. The volume also includes four annexes on

dialogue reports and chronology of important economic events in Bangladesh during January-December 2009.



## Bangladesh Economy in FY2009-10: An Interim Review of Macroeconomic Performance

This report takes a close look at the performance of the economy in FY2009-10 by examining the dynamics of selected key macroeconomic correlates based on available data and information, in most cases for the first three quarters and beyond. In doing so, the report presents an assessment of policies pursued in some key sectors and areas, and flagging some emerging challenges as the economy enters into FY2010-11 at the end of which the government will have crossed its halfway mark in power.

The report covers issues such as analysis of the macroeconomic scenario as it evolved in FY2009-10; dynamics of price movement and inflationary trends; investment scenarios involving both public and private sectors; current energy scenario and future plans of the government; performance assessment of country's agriculture and the issue of food security; implementation of the government's employment generation programmes; current status of the country's achievement towards education and health-related MDGs; and analysis of the performance of the external sector in the context of global economic crisis.



CPD-SACEPS Monograph 5  
**Redesigning Budgetary Policy to Reach Public Resources to the Poor**

*Atiur Rahman and Mahfuz Kabir*

The fifth monograph of the CPD-SACEPS series captures the multidimensionality of poverty in Bangladesh, and delves on the issue of eradicating poverty through economic and political empowerment of the poor. It reveals that due to its complex bureaucratic procedures, there is not much scope of the poor to participate in the budget making

process. The tax structure is neither progressive nor pro-poor. High transaction cost of poverty alleviation project is also evident. Poor women suffer from multiple deprivations, vulnerability and disempowerment in economic, political and social arenas. Yet women-focused projects that are supposed to alleviate women's poverty have been decreasing in number day-by-day. The monograph suggests for making the present budgeting system decentralised and participatory; democratising the priority setting process; creating space for citizen participation; expanding targeted allocations and social safety net programmes; shifting dependency on indirect to direct tax to reduce misery of the poor; and considering gender dimensions of poverty while formulating any budgetary policy, programme and project in order to make the budget making process transparent and pro-poor.

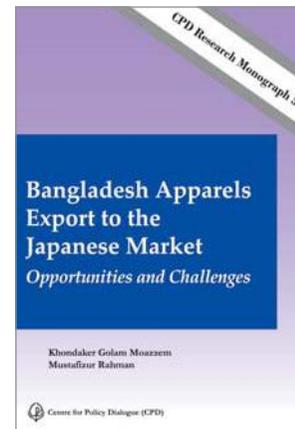


CPD-SACEPS Monograph 6  
**Eradicating Rural Poverty in Bangladesh: Strategy for Empowerment**

*Bimal Kumar Saha and Nasreen Khundker*

The two papers included in this monograph, on *Land Reform and Peasant Movements in Bangladesh: A Study of Political Economy*, and *Strengthening the Capacity of the Poor to Compete in the Market Place* are prepared as contributions to the work programme of the CPD and SACEPS on *Eradication of Poverty in South Asia Through the Empowerment of the Poor*.

This monograph, inter alia, addresses the issues of lack of access to productive assets and inequitable participation in the market by the resource-poor. The paper on land reform in Bangladesh, examines the unjust and exploitative regime which governs the lives of the land-poor and resourceless peasantry of Bangladesh, and explores the scope for augmenting their asset base. The message emerging from the second study points to the need to enhance farm incomes through direct linkage of the primary producers to the value addition process. Both the studies viewed together point to the course of action by the Government of Bangladesh, as part of its agenda for both elimination of poverty as well as social transformation (*din bodol*), to revisit agendas for agrarian reform more creatively so that farmers are not left with tiny bits of land which cannot sustain them.

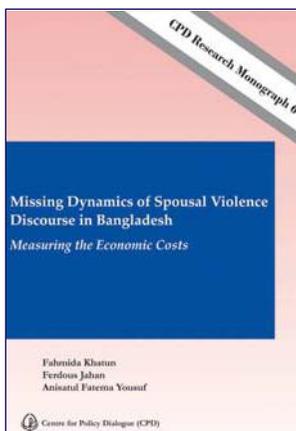


CPD Research Monograph 5  
**Bangladesh Apparels Export to the Japanese Market: Opportunities and Challenges**

*Khondaker Golam Moazzem and Mustafizur Rahman*

In recent times, Bangladesh's export of apparels to the Japanese market has started to evince some encouraging changes. Japanese buyers have started to outsource standard, low-end knitwear and woven wear products in an increasing manner. This change in buyers' sourcing strategy is primarily related to changes in Japanese consumers' demand arising from

structural changes in the job market and changes in the demographic structure of Japan. At the same time, sourcing from China is gradually becoming costlier for Japanese buyers, particularly because of increase in workers' wages and appreciation of the Chinese Yuan. Consequently, many leading Japanese buyers are searching for new suppliers outside of China, the so called *China Plus One* strategy. This CPD monograph focuses on the potential opportunities that Bangladesh's export-oriented RMG sector have in the Japanese market in view of the changing dynamics. Findings and policy suggestions put forward in this monograph are expected to contribute to tap those opportunities, and strengthen Bangladesh's presence in the lucrative apparels market of Japan.



CPD Research Monograph 6  
**Missing Dynamics of Spousal Violence  
Discourse in Bangladesh: Measuring the  
Economic Costs**

*Fahmida Khatun, Ferdous Jahan and Anisatul Fatema  
Yousuf*

This study, first of its kind in Bangladesh, was undertaken by CPD in view of the serious social and economic consequences of spousal violence which may have an impact on the national productivity of the country. The study has performed in-depth interviews

of 200 revealed cases of spousal violence victims to estimate the costs involved for availing healthcare, shelter, criminal justice, legal services and social services.

The study finds that total cost per victim for getting these services was Tk. 18,917. Extrapolating the costs per victim for all the women who suffer from spousal violence, this study finds that the cost of spousal violence is equivalent to 2.86 per cent of the GDP of Bangladesh. Even so, this figure is an underestimation of the real costs since the psychological and non-monetary social costs could not be quantified in this study. The findings of the study was presented at a national dialogue organised by the CPD, and was widely used for advocacy purpose; and this combined effort was reflected in the recently passed *Domestic Violence (Prevention and Protection) Bill 2010* in the National Parliament of Bangladesh.

### Occasional Papers

CPD. *State of the Bangladesh Economy in FY2009-10: From Stability to Accelerated Growth*. Occasional Paper No. 86.

Uttam Deb, Nafisa Khaled, Subir Kanti Bairagi, Muhammad Al Amin, Mazbahul Golam Ahamad and Kaniz Tasnima. *Achieving Boro Rice Production Targets in FY2009-10: Challenges and Actions Required*. Occasional Paper No. 87.

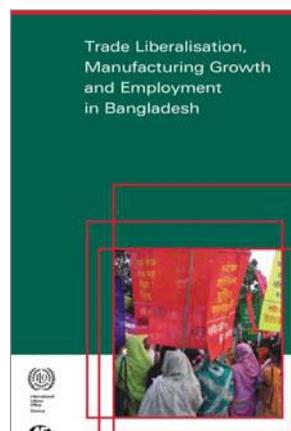
Fahmida Khatun and A K M Nazrul Islam. *Policy Agenda for Addressing Climate Change in Bangladesh: Copenhagen and Beyond*. Occasional Paper No. 88.

Hasanuzzaman and Zeeshaan Rahman. *Bangladesh and Regional Connectivity: Best Practices from Global Experiences*. Occasional Paper No. 89.

Mustafizur Rahman, Towfiqul Islam Khan, Ashiqun Nabi and Tapas Kumar Paul. *Bangladesh's Export Opportunities in the Indian Market: Addressing Barriers and Strategies for Future*. Occasional Paper No. 90.

Fahmida Khatun. ২০১০-১১ অর্থবছরের বাজেটে নারী সংবেদনশীলতা। Occasional Paper No. 91.

### Publications by CPD Researchers Outside CPD in 2010

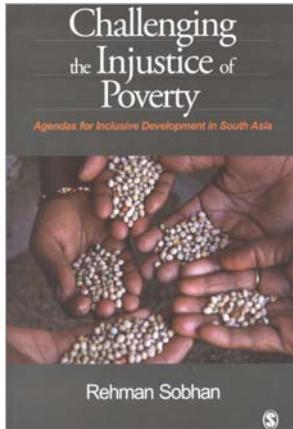


### Trade Liberalisation, Manufacturing Growth and Employment in Bangladesh

*Mustafizur Rahman, Wasel Bin Shadat and Selim  
Raihan*

Published from: Academic Foundation, New Delhi, India

This publication is based on a collaborative work that CPD had undertaken in partnership with the ILO, Geneva. The study reviews and analyses major trade policy reforms carried out in Bangladesh over the past years, and based on phasing and sequencing of these reforms, identifies a number of distinct periods in the context of trade liberalisation in Bangladesh. The study has undertaken an in-depth analysis of manufacturing growth and employment sector performance in Bangladesh in relation to the impact of various identified stages of trade reforms in the country. The book argues that further trade reforms should be guided by concerns of employment creation, and should be tailored to the demands of accelerated industrial growth as Bangladesh enters into a heightened pace of global integration of her economy.



## Challenging the Injustice of Poverty: Agendas for Inclusive Development in South Asia

Rehman Sobhan

Published from: SAGE Publications India Pvt Ltd, New Delhi, India

This book explores issues related to poverty in South Asia in a two-pronged manner – by focusing on injustice created and perpetuated by the unjust nature of a social order as its source, and then providing concrete suggestions about how policymakers may

move to challenge these injustices. The particular interpretation of poverty serves as the point of departure from most of the other policy interventions at the institutional level, both national and global, aspiring to reduce poverty. Drawing research inputs from studies across various South Asian countries, the book redefines poverty as a process where certain sections of the society are excluded from equal participation in development opportunities as well as decision making. Hence, the proposed interventions are intended to promote a more inclusive development process. It further identifies a variety of operational ideas for policymakers, political activists and civil society advocacy groups committed to build a more just and poverty-free society in South Asia.

### Journal Articles

Mazbahul Golam Ahamad and Rezai Karim Khondker. "Climate Risks, Seasonal Food Insecurity and Consumption Coping Strategies: Evidences from a Micro-level Study from Northern Bangladesh." *Economics Bulletin*, 30 (2): 1444-1459.

Mehrana Islam Chowdhury and M Abdul Baten. "Increasing Landlessness and its Impact on Food." *OIDA International Journal of Sustainable Development*, 1 (2): 77-83.

Hasanuzzaman. "Assessing the Aid for Trade (AfT) Agenda: Bangladesh Case Study." *Asia Pacific Business Review*, VI (2): 5-14.

Hasanuzzaman and Zeeshaan Rahman. "Conceptualising Indo-Bangladesh Cooperation: A Game Theoretic Approach to Transport Connectivity Agenda." *Journal of International Relations*, 8 (1): 132-149.

M Masudur Rahman. "Bangladesh Trade Potential: A Dynamic Gravity Approach." *Journal of International Trade Law and Policy*, 9 (2): 130-147.

### Working Papers

Mazbahul Golam Ahmad and Fahian Tanin. *Determinants of, and the Relationship between FDI and Economic Growth in Bangladesh*. MPRA Paper No. 20236. Germany: University Library of Munich.

Mazbahul Golam Ahmad, Kaniz Tasnima, Nafisa Khaled, Subir Kanti Bairagi and Uttam Deb. *Infant Mortality Situation in Bangladesh in 2007: A District Level Analysis*. MPRA Paper No. 21102. Germany: University Library of Munich.

Syed Saifuddin Hossain. *Impact of TRIPS for the Pharmaceutical Industry in Bangladesh*. A study conducted for the UNDP.

A K M Nazrul Islam. *Climate Change and South Asia: What Makes the Region Most Vulnerable?* MPRA Working Paper No. 21875. Germany: University of Munich.

Fahmida Khatun. *Trade Negotiations on Environmental Goods and Services in the LDC Context*. Discussion Paper. New York: United Nations Development Programme (UNDP).

Khondaker Golam Moazzem and Kishore Kumer Basak. *An Approach to Prune Sensitive Lists of Bangladesh: Preliminary Findings from a Cross-country Study*. Abstracts. Islamabad: Sustainable Development Policy Institute (SDPI).

Mustafizur Rahman, Md Ashiq Iqbal, Towfiqul Islam Khan and Shouro Dasgupta. *Global Financial Crisis Discussion Series Paper 12: Bangladesh Phase 2*. London: Overseas Development Institute (ODI).

### Magazine Articles

Debapriya Bhattacharya. Reflections on a Tumultuous Decade for LDCs. *Trade Negotiations Insights* (October).

Debapriya Bhattacharya. Ten Strategic Considerations for UN LDC IV. *Trade Insight*, 6 (3-4).

Debapriya Bhattacharya. Helping the World's Least Developed Countries. *Making It: Industry for Development* (November).

Uttam Deb. Adapt and Thrive. *Forum*, 5 (5).

Uttam Deb. Public Private Partnership for Agricultural Development. *Executive Times*, June.

Syed Saifuddin Hossain, Towfiqul Islam Khan and Ashiqun Nabi. Addressing Technology Needs of LDCs. *Trade Insight*, 6 (3-4).

Fahmida Khatun. South Asian LDC Issues in Environmental Goods and Services Liberalisation. *Trade Insight*, 6 (1).

Fahmida Khatun. Aim Remains the Same. *Forum*, June.

Fahmida Khatun. বাজেটে নারী কী পেল? *Anannya*, June.

Fahmida Khatun. Meeting the Major Targets. *Forum*, July.

Fahmida Khatun. Revisiting a Few Measures of FY2011 Budget. *ICE Business Times*, September.

Fahmida Khatun. Are We There Yet? *ICE Business Times*, October.

Fahmida Khatun. Is the Environment Stupid? *ICE Business Times*, November.

Fahmida Khatun. A New Horizon. *ICE Business Times*, December.

Mustafizur Rahman and Zeeshaan Rahman. Bilateral FTAs in South Asia: How Justified is this Renewed Interest? *Trade Insight*, 6 (2).

## Newspaper Articles

Hasanuzzaman. 2009: A Political Economy Review. *The New Age*, 13 January.

Hasanuzzaman. Davos 2010: Expectations versus Reality. *The New Age*, 28 January.

Hasanuzzaman. Parliament: What Art Thou? *The Daily Star*, 22 February.

Hasanuzzaman. The Energy Crunch. *The New Age*, 6 March.

Hasanuzzaman. A New Face. *The Daily Star*, 10 March.

Mazbahul Golam Ahamad. Prerequisites of Investment Decision at Stock Market. *The Financial Express*, 11 April.

Hasanuzzaman. Rhetoric and Reality. *The Daily Star*, 22 April.

Hasanuzzaman. Sweet Sixteenth. *The Daily Star*, 29 April.

Hasanuzzaman. The MPO Tug-of-War. *The Daily Star*, 16 May.

Fahmida Khatun. দীর্ঘমেয়াদি রূপকল্পের বাজেট। *Daily Prothom Alo*, 23 May.

Fahmida Khatun. বার্ষিক উন্নয়ন কর্মসূচি: একটি পর্যালোচনা। *Daily Ittefaq*, 29 May.

Fahmida Khatun. Thoughts on ADP. *The Daily Star*, 31 May.

Hasanuzzaman. Social Transformation through Education. *The New Age*, 7 June.

Fahmida Khatun. Insights into Budget. *The Daily Star*, 10 June.

Uttam Deb. বাজেট: কৃষকের স্বার্থে আরও পদক্ষেপ চাই। *Daily Samakal*, 27 June.

Uttam Deb. চালের দাম: সরকারের সামনে বিকল্প সুযোগ রয়েছে। *Daily Prothom Alo*, 12 July.

Fahmida Khatun. অর্থনীতির মূলধারায় নারীর সম্পৃক্তি। *Daily Samakal*, 14 July.

Khondaker Golam Moazzem. পোশাক শিল্প: গ্রহণযোগ্য ন্যূনতম মজুরির অবস্থান কোথায়? *Daily Prothom Alo*, 17 July.

Hasanuzzaman. Bangladesh's Regional Transit Agenda. *The Daily Star*, 30 July.

Hasanuzzaman. Memories of Bangabandhu's Sister. *BDNews24*, 18 August.

Hasanuzzaman. Politics of Parliament: What Next? *The New Age*, 2 October.

Rounaq Jahan. অতীতের পুনরাবৃত্তি থেকে উত্তরণ। *Daily Prothom Alo*, 4 November.

Khondaker Golam Moazzem. পোশাক শিল্প: নতুন বেতন কাঠামোতে বেতন কেন নয়? *Daily Prothom Alo*, 13 November.

Hasanuzzaman. Hartal: Welcome Back. *The New Age*, 22 November.

Rehman Sobhan. The Quest for an Indian Social Democracy. *The Daily Star*, 7 December.

Fahmida Khatun. Green Growth Strategy. *The Daily Star*, 12 December.

Rehman Sobhan. Honouring Ourselves. *The Daily Star*, 17 December.

Rehman Sobhan. ক্ষুদ্রঋণ বিতর্ক: আমরা কীভাবে আমাদের মান-মর্যাদা রক্ষা করব। *Daily Prothom Alo*, 23 December.

Hasanuzzaman. Honey, Where is the Moon? *The New Age*, 27 December.



Eight

**Selected Highlights of the Year**

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C P D   A n n u a l   R e p o r t   2 0 1 0



# Visitors at CPD



Foreign delegates, teams and diverse professional and academic groups make regular visits to CPD to get acquainted with the organisation and its activities. Visitors at CPD in 2010 included – ambassadors and senior diplomats in Bangladesh; World Bank economists; UNICEF officials; China Institutes of Contemporary International Relations (CICIR) officials; a Chinese Delegation from the Yunnan Province; a 14-student group from the Study Centre of the Department of Economics, University of Dhaka; and the Australian High Commissioner in Dhaka. Teams of CPD senior officials presented and discussed a range of issues comprising state of the economy in FY2009-10; textile and apparels sector situation in view of the global financial crisis; Bangladesh-China economic relations; agandas of the Ninth BCIM Forum (held in Kunming, China), and preparation of the BCIM Car Rally.



## Observance of International Women's Day

Like previous years, CPD celebrated the International Women's Day on 8 March 2010 at its Dialogue Room. On behalf of the CPD family, the Chairman of the Centre *Professor Rehman Sobhan* honoured the female colleagues with flowers. In a short speech, he appreciated the contribution of all the CPD employees, irrespective of their gender, in furthering CPD's activities from the beginning of its journey which started back in 1993. The simple in-house ceremony was also addressed by *Professor Mustafizur Rahman*, Executive Director and *Ms Anisatul Fatema Yousuf*, Director and Gender Focal Point at the Centre.

## CPD Stall at *Ekushey* Boi Mela

In keeping with its tradition, CPD set up a stall at the *Ekushey Boi Mela* in February 2010. The month-long book fair was held on the occasion of the immortal *Ekushey February*. Chairman of CPD *Professor Rehman Sobhan* inaugurated the stall on the premises of the Bangla Academy. Different publications, research journals, dialogue reports, policy papers, newsletters and books brought out by the CPD were on display and for sale at the stall.



CPD hosted a lunch on 17 April 2010 in honour of *Professor Gustav F Papanek*, outstanding and renowned economist, President of the Boston Institute for Developing Economies (BIDE) and Professor of Economics, Emeritus at Boston University. The lunch meeting was attended by *Professor Mustafizur Rahman*, Executive Director and other senior officials and researchers of CPD. The discussion at the meeting centered around the state of the Bangladesh economy, challenges ahead, and the best modalities to address these challenges. *Professor Papanek*, who has a long research experience on issues related to development of developing countries, shared his views with CPD researchers on a host of issues.

## Lunch Meeting with Professor Gustav Papanek



CPD organised a warm reception for *Professor Rehman Sobhan* on the occasion of his 75th birth anniversary. The event was held at the Spectra Convention Centre, Dhaka on 13 March 2010. Friends and family members, former students, former colleagues, and admirers joined the CPD collective in extending their warm greetings and wishes to Professor Sobhan at the reception.

Among others, *Nobel Laureate Professor Muhammad Yunus*; *Mr M Syeduzzaman*, Member, CPD Board of Trustees; *Mr Motiur Rahman* of Prothom Alo; *Dr Asaduzzaman* of BIDS; *Ms Ayesha Khanam* of Mahila Parishad; Economist *Professor Anisur Rahman*; and CPD Executive Director *Professor Mustafizur Rahman* spoke on the occasion. Director, Dialogue and Communication of CPD *Ms Anisatul Fatema Yousuf* welcomed the guests. *Professor Mustafizur Rahman* spoke about the seminal contribution of Professor Sobhan as an economist, as a development thinker, and as a civil society activist. *Mr Syeduzzaman* and *Professor Anisur Rahman* recalled the important contribution of Professor Sobhan in advocating autonomy and the 'two economies theory' during pre-independence days, his outstanding contribution to the Liberation War of Bangladesh, and his work in Bangladesh's first Planning Commission immediately after the independence. Speakers highlighted the exceptional qualities of Rehman Sobhan as a human being and as a citizen. They also shared their thoughts about Professor Sobhan's vision in establishing the CPD as a civil society think-tank. All those present wished Professor Sobhan excellent health and many more years of active service to the nation. Renowned artist *Ms Mita Huq* rendered Tagore songs on the occasion.

# 75

## Birth Anniversary

*Professor Rehman Sobhan*



Celebrating a life dedicated to the  
cause of building  
an inclusive, equitable and just  
society



Nine

**Financial Affairs**

C P D   A n n u a l   R e p o r t   2 0 1 0



CPD has a sound Financial Management System for efficient and effective use of its limited resources. CPD ensures transparent and accountable financial management, through internal auditing and independent external auditing, which are conducted on a regular basis. On financial matters CPD remains accountable to its Board of Trustees, NGO Affairs Bureau, National Board of Revenue (NBR) and its supporting agencies and institutions.

## Financial Statement of CPD

The summary statement of financial position (balance sheet) provided below is taken from the *CPD Financial Statements* for the year ended on 31 December 2010. These extracts provide an overview of the state of financial affairs of the Centre.

The financial statements were audited by G. Biswas & Co., Chartered Accountants. The auditor has given an unqualified opinion.

### Summary Statement of Financial Activities

|  | Amount in Taka ('000)          |                                |
|--|--------------------------------|--------------------------------|
|  | Year Ended<br>31 December 2010 | Year Ended<br>31 December 2009 |
| <b>Incoming Resources</b>                    |                                |                                |
| Fund and grants                              | 43,283                         | 74,003                         |
| Other receipts                               | 24,182                         | 22,690                         |
| <b>Total Resources</b>                       | <b>67,465</b>                  | <b>96,693</b>                  |
| <b>Resources Expended</b>                    |                                |                                |
| Administrative and<br>management expenditure | 31,445                         | 32,833                         |
| Project/programme expenditure                | 37,873                         | 55,664                         |
| <b>Total Expenditure</b>                     | <b>69,318</b>                  | <b>88,497</b>                  |
| Reserve/Deficit                              | <b>(1,853)</b>                 | <b>8,196</b>                   |

### Summary Statement of Financial Position (Balance Sheet)

|                           | Amount in Taka ('000)          |                                |
|---------------------------|--------------------------------|--------------------------------|
|                           | Year Ended<br>31 December 2010 | Year Ended<br>31 December 2009 |
| <b>Assets</b>             |                                |                                |
| Fixed Assets              | 6,439                          | 8,500                          |
| Current Assets            | 228,369                        | 214,441                        |
| Less: Current Liabilities | 13,846                         | 11,161                         |
| <b>Net Assets</b>         | <b>220,962</b>                 | <b>211,780</b>                 |
| <b>Represented by</b>     |                                |                                |
| Unrestricted Reserve      | 162,050                        | 163,903                        |
| Restricted Reserve        | 58,912                         | 47,877                         |
|                           | <b>220,962</b>                 | <b>211,780</b>                 |



## Annexes

C P D   A n n u a l   R e p o r t   2 0 1 0



## Annex 1: Research Studies undertaken by CPD during 2010

| Theme and Study   |   | Commissioned by | Author(s)   |
|---|---|-----------------|---|
| <b>Macroeconomic Performance Analysis</b>   |   |                 |   |
| 1   | State of the Bangladesh Economy in FY2009-10 (First Reading)  | CPD             | CPD-IRBD Team   |
| 2   | A Set of Proposals for the National Budget FY2010-11  | CPD             | CPD-IRBD Team   |
| 3   | State of the Bangladesh Economy in FY2009-10 (Second Reading)   | CPD             | CPD-IRBD Team   |
| 4   | State of the Bangladesh Economy and Budget Responses: FY2010-11   | CPD             | CPD-IRBD Team   |
| 5   | State of the Bangladesh Economy in FY2009-10 and Outlook for FY2010-11  | CPD             | CPD-IRBD Team   |
| <b>Poverty, Inequality and Social Justice &amp; Human Development and Social Protection</b> |   |                 |   |
| 6   | Approach of the International Development Community towards Poverty Eradication in Bangladesh                                 | CPD-SACEPS      | <i>Dr Md Tajul Islam</i> (Jahangirnagar University)   |
| 7   | Poverty and Access to Education in Bangladesh   | CPD-SACEPS      | <i>Dr Selim Raihan</i> (Dhaka University); <i>Ms Rabeya Khatoon</i> (Dhaka University); <i>Mr Md Zahurul Islam</i> (Bangladesh Open University) |
| 8   | Poverty, Power and Economic Growth  | CPD-SACEPS      | <i>Dr Syed Akmal Hussain</i> (Pakistan Institute of Development Economics)  |
| 9   | Employment Generation Programme for the Hardcore Poor (EGHP) and the National Service: Challenges of Effective Implementation | CPD             | <i>Dr Fahmida Khatun</i> ; <i>Mr Towfiqul Islam Khan</i> ; <i>Mr Ashiqun Nabi</i>   |
| <b>Agriculture and Rural Development</b>  |   |                 |   |
| 10  | Impact of Global Economic Crisis on Food Security in Bangladesh   | CPD-FAO-RAP     | <i>Dr Uttam Deb</i> ; <i>Ms Nafisa Khaled</i> ; <i>Mr Muhammad Al Amin</i>  |
| 11  | Traditional Market Institutions and Complex Exchange: Exploring Transition and Change in the Rice Market                      | CPD-CMI         | <i>Dr K A S Murshid</i> (BIDS)  |
| <b>Trade, Regional Cooperation and Global Integration</b>                                   |   |                 |   |
| 12  | Bangladesh's Export Opportunities in the Indian Market: Addressing Barriers and Strategies for Future                         | CPD             | <i>Professor Mustafizur Rahman</i> ; <i>Mr Towfiqul Islam Khan</i> ; <i>Mr Ashiqun Nabi</i> ; <i>Mr Tapas Kumar Paul</i>                        |
| 13  | Trade-Related Issues in Bangladesh-India Joint Communiqué: Maximising Bangladesh's Benefits and Strategies for Future         | CPD             | <i>Professor Mustafizur Rahman</i> ; <i>Mr Towfiqul Islam Khan</i> ; <i>Mr Ashiqun Nabi</i> ; <i>Mr Tapas Kumar Paul</i>                        |
| 14  | Agricultural Trade with India: Implications for Food Security and Poverty   | CPD-CMI         | <i>Dr Uttam Deb</i> ; <i>Dr A K M Nazrul Islam</i> ; <i>Ms Nafisa Khaled</i> ; <i>Mr Muhammad Al Amin</i> ; <i>Dr Arne Wiig</i> (CMI)           |
| 15  | Making SAFTA Effective: An Approach to Prune Sensitive Lists in South Asia  | CPD-ICRIER      | <i>Dr Khondaker Golam Moazzem</i> ; <i>Mr Kishore Kumer Basak</i>   |

(Annex 1 contd.)

(Annex 1 contd.)

|  | <b>Theme and Study</b>   | <b>Commissioned by</b> | <b>Author(s)</b>  |
|--|--|------------------------|---|
| 16   | Fostering Regional Trade in South Asia: Prospects and Challenges   | CPD                    | <i>Mr Kazi Mahmudur Rahman; Mr Syed Saifuddin Hossain; Mr Asif Anwar; Mr Md Tariqur Rahman</i>  |
| 17   | The Prospects and Impact of Increased Intra Regional Trade and FDI in the Light Engineering Sector in South Asia   | CPD                    | <i>Dr Khondaker Golam Moazzem; Ms Mehruna Islam Chowdhury</i>   |
| 18   | Development of an Export Strategy for the Woven Wear Subsector of Bangladesh   | CPD-GTZ                | <i>Dr Khondaker Golam Moazzem; Mr Miran Ali (Bitopi Group); Ms Afrin Islam</i>  |
| 19   | Export Diversification of Bangladesh's Apparel Products: Opportunities and Challenges in Traditional and Emerging Markets  | CPD                    | <i>Dr Khondaker Golam Moazzem; Ms Afrin Islam</i>   |
| 20   | The Impact of TRIPS for the Pharmaceutical Industry in Bangladesh  | CPD-UNDP               | <i>Mr Syed Saifuddin Hossain</i>  |
| 21   | Trade Facilitation in Bangladesh through Simplification of Business Processes and Procedures   | CPD-ARTNeT, UNESCAP    | <i>Mr Syed Saifuddin Hossain; Mr Md Tariqur Rahman</i>  |
| 22   | Trade Facilitation Issues in South Asia  | CPD-IPS                | <i>Mr Syed Saifuddin Hossain</i>  |
| 23   | Developing a Framework for a Comprehensive Trade Policy of Bangladesh  | CPD-Katalyst           | <i>Dr Khondaker Golam Moazzem; Dr Nazneen Ahmed (BIDS); Mr Syed Nasim Manzur (Apex Adelchi); Mr Md Tariqur Rahman; Ms Mehruna Islam Chowdhury</i>   |
| <b>Investment Promotion, Infrastructure and Enterprise Development</b> |  |                        |   |
| 24   | Bangladesh Business Environment Study 2010   | CPD-WEF                | <i>Dr Khondaker Golam Moazzem; Dr M Masudur Rahman; Mr Kishore Kumer Basak</i>  |
| <b>Climate Change and Environment</b>                                  |  |                        |   |
| 25   | Vulnerability to Climate Change: Adaptation Strategies and Layers of Resilience in Bangladesh  | CPD-ICRISAT            | <i>Dr Uttam Deb; Dr A K M Nazrul Islam; Ms Nafisa Khaled; Mr Ashiqun Nabi; Mr Muhammad Al Amin; Mr Mazbahul Golam Ahamad; Ms Kaniz Tasnima; Professor Debi Narayan Rudra Paul (Uttara University)</i> |
| 26   | Vulnerability to Climate Change: Adaptation Strategies and Layers of Resilience – A Comprehensive Study of Perceptions and Capacities of Selected Villages in Bangladesh | CPD-ICRISAT            | <i>Dr Uttam Deb; Dr A K M Nazrul Islam; Ms Nafisa Khaled; Mr Ashiqun Nabi; Mr Muhammad Al Amin; Mr Mazbahul Golam Ahamad; Ms Kaniz Tasnima; Professor Debi Narayan Rudra Paul (Uttara University)</i> |
| <b>Development Governance, Policies and Institutions</b>               |  |                        |   |
| 27   | Inventory of Policy Responses to the Global Financial Crisis: Implications for Bangladesh  | CPD-ILO                | <i>Dr Khondaker Golam Moazzem; Mr Md Tariqur Rahman; Mr Md Asrafuzzaman</i>   |
| 28   | Capital Market of Bangladesh: Volatility in the Dhaka Stock Exchange   | CPD                    | <i>Dr Khondaker Golam Moazzem; Mr Md Tariqur Rahman</i>   |

## Annex 2: In-house Dialogues at CPD in 2010

| Dialogue  | Date         | Guest/Speaker  |
|---|--------------|--|
| Strategies for Development of Pharmaceutical Sector of Bangladesh   | 10 January   | <i>Mr Syed Saifuddin Hossain</i><br>Senior Research Associate, CPD   |
| Managing Labour Migration: Implications for Bangladesh  | 21 March     | <i>Professor Philip L Martin</i><br>Department of Agriculture and Resources Economics<br>University of California, Davis, USA                          |
| Developing Framework for a Comprehensive Trade Policy for Bangladesh  | 4 April      | <i>Dr Khondaker Golam Moazzem</i><br>Senior Research Fellow, CPD   |
| Employment Generation Programmes under Social Safety Net: Challenges of Effective Implementation  | 18 April     | <i>Mr Towfiqul Islam Khan</i><br>Senior Research Associate, CPD  |
| Political Parties, Financing and Corruption   | 20 May       | <i>Dr Ulrich von Alemann</i><br>Professor<br>Heinrich Heine University of Düsseldorf, Germany  |
| State of the Economy in FY2009-10   | 30 May       | <i>Professor Mustafizur Rahman</i><br>Executive Director, CPD  |
| 2010 Index of Economic Freedom: The Link between Economic Opportunity and Prosperity  | 16 June      | <i>Mr James M Roberts</i><br>Research Fellow in Economic Freedom and Growth<br>Heritage Foundation's Center for International Trade and Economics, USA |
| Transformation of the Role of Land Rental and Mortgage Market and its Implications in Bangladesh: Comparative Perspective with the 'Peasant Society' in East Asia and Japan | 3 August     | <i>Dr Koichi Fujita</i><br>Visiting Professor, AIUB and<br>Professor, Center for Southeast Asian Studies (CSEAS)<br>Kyoto University, Japan            |
| Parliament and Political Parties  | 20 September | <i>Professor Rehman Sobhan</i><br>Chairman, CPD<br><i>Professor Rounaq Jahan</i><br>Distinguished Fellow, CPD  |
| State of the Bangladesh Economy in FY2010-11 (First Interim)  | 23 December  | <i>Dr Debapriya Bhattacharya</i><br>Distinguished Fellow, CPD  |

# Annex 3: CPD Professional in National and International Fora in 2010

## Networking at the National Level

**Professor Mustafizur Rahman**, *Executive Director*

- Delivered a lecture on *WTO Doha Round Negotiations and Bangladesh Trade Policy: Issues of Interest, Concerns and Strategies*, at the Department of Economics and Social Sciences, BRAC University, on 9 February.
- Delivered a lecture on *World Trade Organization (WTO) Negotiations: Interests and Challenges for Bangladesh*, at the Faculty of Business Studies, Bangladesh University of Professionals (BUP), on 9 April.
- Delivered a lecture on *Bangladesh Manpower Export: Dynamics and Emerging Challenges*, at the Defence Services Command and Staff College, Dhaka, on 10 May.
- Made a presentation on *State of the Bangladesh Economy in the Run-up to the National Budget FY2010-11*, at the lunch meeting organised by the Switzerland-Bangladesh Chamber of Commerce & Industry (SBCCI), on 15 May.
- Delivered a lecture titled *Towards Strengthened Regional Economic Integration: A Window of Opportunity for Bangladesh*, organised by the Agrani Bank, on 28 May.
- Made a presentation on *International Trade Alliances*, at the National Defence College (NDC), Dhaka, on 7 June.
- Participated as a Discussant at the launch of *The Bangladesh Economic Governance Index (EGI) Report 2010*, organised by The Asia Foundation, on 1 August.
- Attended the "Post-Budget Discussion Session of National Budget FY2010-11" as a Special Guest, organised by the Institute of Cost and Management Accountants of Bangladesh (ICMAB) on 2 August.
- Participated at a brainstorming session on "Building the Skill Society," jointly organised by the Dhaka Chamber of Commerce and Industry (DCCI) and the Power and Participation Research Centre (PPRC), on 26 August.
- Participated as a Member at the 15th Meeting of National Statistics Council (NSC) on 26 August.
- Participated as the Guest of Honour to deliver a speech on RMG Sector - The Next Challenges and Way Forward for Bangladesh, at a meeting organised by the British Business Group (BBG), on 1 September.
- Participated at a seminar on "Bangladesh-USA Trade Relations," organised by the Federation of Bangladesh Chambers of Commerce and Industry (FBCCI), on 15 September.
- Participated at the 28th Meeting of the Standing Committee of the Finance Ministry on "Bangladesh Bank's Monetary Policy with special reference to Inflation Containment and Spurring Growth in Our Economy," on 16 September.
- Participated as a Panelist in a Regional Conference on "Skills Development," organised by the Skills Development Working Group (SDWG) of the Local Consultative Sub-Group on Education (ELCG) in collaboration with NORRAG, on 22 September.
- Presented the keynote speech at a seminar on "Bangladesh in International Business: Opportunities, Challenges and Policy Options in Trade Competitiveness and Regional Integration," organised by the Department of International Trade, University of Dhaka, on 8 November.
- Delivered a lecture on *WTO Doha Round Negotiations and Bangladesh Trade Policy: Issues of Interest, Concerns and Strategies*, at the Department of Economics and Social Sciences, BRAC University, on 9 November.
- Participated as a Designated Discussant at a meeting on "Food Grain Market Situation: Prices and Government Response," organised by the Ministry of Food and Disaster Management, on 9 November.

- Attended as a Special Guest at a seminar on "Contribution of Packaging and Garment Accessories Industry to Export Earnings of Bangladesh: Analysis of the Problems and Concerted Efforts towards its Development," organised by the BCCAMEA, on 11 December.
- Participated at a meeting on "Preparing 11th Issue of Monetary Policy Statement," organised by the Bangladesh Bank, on 26 December.
- Chaired the meeting of Sub Committee 4 of Transit Committee, organised by the Bangladesh Tariff Commission, on 30 December.

**Dr Rounaq Jahan, Distinguished Fellow**

- Chaired the session on *Mass Mobilization and the Generation of Political, Religious and Cultural Appeal*, at the international conference on "Islam and Politics in South Asia," organised by the BRAC Development Institute, BRAC University, on 18-19 December.

**Dr Fahmida Khatun, Head, Research Division**

- Presented the keynote paper in a seminar on "Gender Sensitive Economy and National Budget," organised by the Bangladesh Mahila Parishad, on 11 April.
- Participated as Discussant at a seminar on "Status of Women in the National Budget," organised by the Bangladesh Nari Progoti Sangstha, on 4 May.
- Presented a paper on *Gender Sensitive National Budget*, at the Gender Fair, organised by the Democracy Watch, on 13 May.
- Presented the keynote paper on *Introducing New Technology in the Knitwear Sector in Bangladesh: Facing the Challenges of the 21st Century*, at a seminar organised by the BGMEA, on 17 May.
- Participated as Discussant in a seminar on "Forward Looking Gender Strategy for the Next Five Years Planning based on NSAPR Experience," organised by the Bangladesh Mahila Parishad, on 22 May.
- Delivered a lecture on *WTO: An International Order - Options for LDCs*, at the Defence Services and Staff College, Dhaka, on 2 June.
- Presented the keynote paper in a seminar on "Gender Sensitivity in the Proposed National Budget," organised by the Bangladesh Mahila Parishad, on 22 June.

**Dr Uttam Deb, Head, Research Division [on leave since August 2010]**

- Presented the keynote paper on *Public-Private Partnership for Development: A New Way to Forward Bangladesh Agriculture*, at the "4th Convention of the Krishibid Institution," on 11-12 February.
- Made a joint presentation on *Agricultural Marketing, Price Stabilization, Value Chains and Global/Regional Trade*, at the "Bangladesh Food Security Investment Forum," on 26-27 May.

**Dr Khondaker Golam Moazzem, Senior Research Fellow**

- Presented a paper on *Dynamics and Changes of International Production Network in the Export-Oriented Apparels Industry of Bangladesh*, at the 17th Bi-annual Conference of Bangladesh Economic Association (BEA), on 9 April.

- Worked as a Member of a sub-committee constituted by the Ministry of Commerce, Government of Bangladesh for preparation of a booklet on *Ensuring Social Compliance and Workers' Rights in Bangladesh: RMG, BEPZA and Frozen Foods*.
- Prepared a commentary for the Ministry of Commerce, Government of Bangladesh on the proposal submitted by the Bureau of International Labor Affairs, US Department of Labor on *Improving Labor Compliance and Competitiveness in the Readymade Garments Sector of Bangladesh*.

**Dr A K M Nazrul Islam**, *Research Fellow*

- Presented a paper titled *Labour Outflows and Remittances in the Time of Climate Change: Some Observations*, at a seminar organised by the International Organization for Migration (IOM), on 14 March.
- Acted as a Co-Chair for a working group discussion in an international workshop on "Climate Change and Migration," organised by IOM, on 23 May.
- Participated as a Member in a Working Group Committee meeting, organised by the Ministry of Environment and Forests, Government of Bangladesh, to finalise the List of Environmental Goods to be sent to the WTO through the WTO Cell of the Ministry of Commerce, on 20 September.
- Participated at an expert group open discussion meeting with the US Ambassador to the UN Bodies to Rome, jointly organised by the Food and Agriculture Organization (FAO) and the United States Agency for International Development (USAID), on 26 September.

**Mr Syed Saifuddin Hossain**, *Senior Research Associate*

- Made a presentation on *Impact of TRIPS for the Pharmaceutical Industry in Bangladesh*, at the national dialogue on "MDG 8: Partnership for Development," jointly organised by the General Economics Division (GED), Planning Commission and UNDP, on 3 June.
- Delivered a lecture on *Attaining UN Millennium Development Goals: Looking into the Global Partnership for Development*, at the Department of International Relations, University of Dhaka, on 23 October.
- Attended several meetings of the Transit Committee, set up by the Ministry of Commerce, Government of Bangladesh as the Member-Secretary of the Sub-Committee 4 on Stocktaking of Issues related to Transit among Bangladesh, Bhutan, India and Nepal.

## Networking at Regional and Global Level

**Professor Rehman Sobhan**, *Chairman*

- Attended the Kolkata Group Meeting as a Member, on 15-16 February, in Kolkata, India.
- Attended the Pre-Summit Conference and Board Meeting of the South Asia Centre for Policy Studies (SACEPS), on 23-25 February, in Kathmandu, Nepal.
- Presented the keynote paper at the Second Annual Conference on "Social Entrepreneurship and International Development," on 26 March, in the University of Virginia, USA.
- Delivered a speech on *Sangbad at the Sixties: Keeping the Flame Burning*, in the UNCTAD's Second Public Symposium, organised by the UNCTAD, on 10-11 May, in Geneva, Switzerland.

- Attended the Second Annual West Asia-North Africa (WANA) Forum meeting, on 16-18 May, in Amman, Jordan.
- Presented a paper on *Promoting Social Cohesion in the Asia Region: Lessons from the EU Experience*, as a speaker in the ASEM Development Conference II on "Towards an Asia-EU Partnership for Sustainable Development," on 26-27 May, in Jakarta, Indonesia.
- Attended the ASEM Public Conference on "Europe-Asia Inter-Regional Relations," organised by the European Commission, on 11-13 July, in Brussels, Belgium.
- Attended a High Level Multilogue on "Envisioning and Strategising for a Just, Peaceful and Democratic South Asia," organised by the South Asians for Human Rights (SAHR), on 13-15 September, in New Delhi, India.
- Attended an International Conference on "SAARC @ 25," organised by the India International Centre (IIC) and the Research and Information System for Developing Countries (RIS), on 16-17 September, in New Delhi, India.
- Attended the 10th Indira Gandhi Conference on "Indian Social Democracy Integrating Markets, Democracy and Social Justice," organised by the Rajiv Gandhi Foundation, on 19-21 November, in New Delhi, India.
- Chaired the plenary session and participated as the Panelist of the concluding session on the "3rd South Asia Economic Summit," jointly organised by the South Asia Watch on Trade, Economics & Environment (SAWTEE) and SACEPS, on 17-19 December, in Kathmandu, Nepal.

**Professor Mustafizur Rahman, Executive Director**

- Attended the meeting on "OECD Global Forum on Development," organised by the Organisation for Economic Co-operation and Development (OECD), on 28 January, in Paris, France.
- Participated at the "Creating Systemic Change Workshop," organised by the Centro Brasileiro de Analise e Planejamento (CEBRAP), on 21-26 February, in Sao Paulo and Barra do Sahy, Brazil.
- Participated as a member of the Government Delegation, organised by the Bangladesh Ministry of Commerce, which visited to pursue duty-free market access in USA, during 18-24 April, in Washington, D.C., USA.
- Participated at the Wilton Park Conference 10/01 on "Enhancing Domestic Resource Mobilisation in Sub-Saharan Africa," on 27-30 April, in West Sussex, UK.
- Attended the International Experts Meeting on "Social Cohesion," organised by the OECD and GTZ, on 31 May-1 June, in Eschborn, Germany.
- Made a presentation on *Fiscal Reforms in Bangladesh: Evolution and Future Initiatives*, at the workshop on "Collective Research on South Asia Tax Systems," organised by the Governance Institute Network International (GINI), on 8-9 August, in Singapore.
- Made a presentation on *Trade-Related Survey for LDCs: Experience from Pilot Survey*, at the Peer Review Workshop on "Trade-Related Survey for LDCs," organised by the UNDESA, on 11-12 August, in Geneva, Switzerland.
- Attended a meeting on "OECD Development Finance Network (DeFiNe) Annual Assembly: Public Expenditure for Inclusive Growth-Infrastructure," organised by the OECD Development Centre, on 10-12 October, in Paris, France.
- Participated at the "Think Tank Initiative Official Launching Program in South Asia," organised by the International Development Research Centre (IDRC), on 30 October-2 November, in New Delhi, India.
- Participated at the World Bank Workshop on "Trade and Development in the LDCs: The Aid for Trade Facilitation Agenda," organised by the World Bank, on 13 December, in Geneva, Switzerland.
- Attended the "3rd South Asia Economic Summit," jointly organised by SAWTEE and SACEPS, on 17-19 December, in Kathmandu, Nepal.

**Dr Debapriya Bhattacharya**, *Distinguished Fellow*

- Attended a meeting on "OECD Development Finance Network (DeFiNe) Annual Assembly: Public Expenditure for Inclusive Growth-Infrastructure," organised by the OECD Development Centre, on 10-12 October, in Paris, France.
- Participated as the Group Leader of the Working Session on *Development Challenges, 2010-2025* at the conference on "The Future of the UN Development System," organised by the Wilton Park, on 18-21 November, in UK.
- Attended the "3rd South Asia Economic Summit," jointly organised by SAWTEE and SACEPS, on 17-19 December, in Kathmandu, Nepal.

**Dr Rounaq Jahan**, *Distinguished Fellow*

- Participated in an Expert Group Meeting on "National Mechanisms for Gender Equality and Women's Empowerment," organised by the UN Division for the Advancement of Women (UNDAW), on 6-10 October, in New York, USA.

**Ms Anisatul Fatema Yousuf**, *Director, Dialogue and Communication*

- Participated as a Discussant at the opening plenary of the Regional Workshop on "Towards More Open and Transparent Governance in South Asia," organised jointly by the World Bank and Indian Institute of Public Administration, on 27-29 April, in New Delhi, India.
- Participated at the "WTO Public Forum 2010," organised by the WTO, on 15-17 September, in Geneva, Switzerland.

**Dr Fahmida Khatun**, *Head, Research Division*

- Presented a proposal on *Liberalising Health Services under the Proposed SAARC Framework Agreement on Trade in Services: Implications for South Asian Countries*, at the Sixth Meeting of "RETA 6417: Supporting Network of Research Institutes and Think Tanks in South Asian: Phase II," organised by the Asian Development Bank (ADB), on 7-10 April, in Bangkok, Thailand.
- Made a presentation on *Sustainable Aquaculture Trade: Challenges and Opportunities for the Poor*, as a speaker at the meeting on "Trade, Climate Change and Fisheries," organised by the International Centre for Trade and Sustainable Development (ICTSD), on 16 June, in Geneva, Switzerland.
- Made a presentation on *Environmental Vulnerability of the LDCs*, at the brainstorming meeting on the "Substantive Preparations for UN LDC IV," organised by the UNOHRLLS, on 15 July, in New York, USA.
- Participated as a Discussant in the brainstorming session on the "Report on UN Least Developed Countries Conference: LDCs' Trade and Development Challenges," organised by the IDEAS Centre, on 13 September, in Geneva, Switzerland.
- Participated at the Global Forum on "Trade 2010 on Globalisation, Comparative Advantage and Trade Policy," organised by the OECD Development Centre, Paris, on 14-15 October, in Chengdu, China.
- Made a presentation on *Trade in Environmental Goods and Services* at the "3rd South Asia Economic Summit," jointly organised by SAWTEE and SACEPS, on 17-19 December, in Kathmandu, Nepal.

**Dr Uttam Deb**, *Head, Research Division* [on leave since August 2010]

- Presented a paper on *Global Financial Crisis and Food Security in Bangladesh* at the "Regional Workshop on Food and Financial Crisis in Asia," organised by the FAO Regional Office for Asia and the Pacific, on 23-24 February, in Bangkok, Thailand.

**Dr Khondaker Golam Moazzem**, *Senior Research Fellow*

- Attended a meeting on "Making SAFTA Effective: An Approach to Prune Sensitive Lists in South Asia," organised by the Indian Council for Research on International Economic Relations (ICRIER), on 29 April, in New Delhi, India.
- Presented the country report on *Making SAFTA Effective: An Approach to Prune Sensitive Lists in South Asia - A Bangladesh Perspective*, in the final meeting of the cross-country study, organised by ICRIER, on 13 December, in New Delhi, India.
- Made a presentation on *An Approach to Prune SAFTA Sensitive Lists of Bangladesh: Preliminary Findings from a Cross-Country Study*, in the Thirteenth Sustainable Development Conference on "Peace and Sustainable Development in South Asia: The Way Forward," organised by the Sustainable Development Policy Institute (SDPI), on 21-23 December, in Islamabad, Pakistan.

**Dr A K M Nazrul Islam**, *Research Fellow*

- Made a presentation on *Trade Liberalisation and the Growth of Transport Services in Bangladesh: An Environmental Impact Assessment Study for Dhaka City*, at the workshop on "Reforming Services for Inclusive and Sustainable Development of Asia and the Pacific," jointly organised by the ARTNeT and ADB Institute, on 11-12 October, in Bali, Indonesia.
- Participated as a Panelist for the regional symposium on "Low Carbon Economy: Trade, Investment and Climate Change," organised by the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), on 13-14 October, in Bali, Indonesia.
- Attended the "4th ARTNeT Multi-Stakeholder Steering Committee (MSC) Meeting," on 29 October, in Vientiane, Lao PDR.

**Mr Syed Saifuddin Hossain**, *Senior Research Associate*

- Presented a Bangladesh Country Study on *Simplifying Trade Processes and Procedures* at the "ARTNeT Trade Facilitation Research Team Meeting," organised by ARTNeT, on 4 October, in Kuala Lumpur, Malaysia.
- Participated at the Asia-Pacific Regional Forum on "Trade Facilitation," on 5-6 October, in Kuala Lumpur, Malaysia.

## Annex 4: CPD Staff in 2010

*Professor Rehman Sobhan, Chairman*

*Professor Mustafizur Rahman, Executive Director*

*Dr Debapriya Bhattacharya, Distinguished Fellow*

*Professor Rounaq Jahan, Distinguished Fellow*

### **Research Division**

*Dr Uttam Deb, Additional Director and Head of Research (on leave from August 2010)*

*Dr Fahmida Khatun, Additional Director (till August 2010); Head of Research (since September 2010)*

*Dr Khondaker Golam Moazzem, Senior Research Fellow*

*Dr M Masudur Rahman, Research Fellow (till October 2010)*

*Dr A K M Nazrul Islam, Research Fellow*

*Mr Syeed Ahamed, Senior Research Associate (study leave from January 2007)*

*Mr Wasel Bin Shadat, Senior Research Associate (study leave from January 2008)*

*Mr Kazi Mahmudur Rahman, Senior Research Associate (study leave from February 2010)*

*Mr Syed Saifuddin Hossain, Senior Research Associate*

*Mr Md Ashiq Iqbal, Senior Research Associate (study leave from January 2010)*

*Mr Asif Anwar, Senior Research Associate (study leave from January 2010)*

*Ms Nafisa Khaled, Senior Research Associate (study leave from January 2010)*

*Mr Towfiqul Islam Khan, Senior Research Associate*

*Ms Khaleda Akhter, Senior Research Associate (study leave from January 2009)*

*Mr Hasanuzzaman, Senior Research Associate*

*Ms Zeeshaan Rahman, Senior Research Associate (till October 2010)*

*Mr Subir Kanti Bairagi, Senior Research Associate (study leave from March 2010)*

*Mr Md Tariqur Rahman, Senior Research Associate*

*Mr Muhammad Al Amin, Senior Research Associate*

*Mr Tapas Kumar Paul, Research Associate (till April 2010)*

*Ms Farzana A Misha, Senior Research Associate (from December 2010)*

*Ms Sharmin Chowdhury, Research Associate (study leave from September 2010)*

*Mr Ashiqun Nabi, Research Associate*

*Ms Nusrat Jahan, Research Associate*

*Mr Kishore Kumer Basak*, Research Associate  
*Mr Mazbahul Golam Ahamad*, Research Associate  
*Ms Afrin Islam*, Research Associate  
*Mr Zafar Sadique*, Research Associate (from May 2010)  
*Ms Arifa Akter Zahan*, Research Associate (till July 2010)  
*Ms Ishita Ahmed*, Research Associate (from May 2010)  
*Ms Mehruna Islam Chowdhury*, Research Associate (from June 2010)  
*Ms Kaniz Tasnima*, Research Associate (till September 2010)  
*Mr Asrafuzzaman*, Programme Associate (from May 2010)  
*Mr Shouro Dasgupta*, Programme Associate (June-August 2010)  
*Ms Obaida Shammama*, Programme Associate (from October 2010)

### **Dialogue & Communication Division**

*Ms Anisatul Fatema Yousuf*, Director  
*Mr Meer Ahsan Habib*, Senior Dialogue Associate (till March 2010)  
*Ms Nazmatun Noor*, Senior Dialogue Associate  
*Mr Avra Bhattacharjee*, Senior Dialogue Associate  
*Ms Rony Akther*, Dialogue Associate  
*Mr A K M Fazley Rabbi Faruque*, Publication and Print Associate  
*Ms Homaera Bilkis Laizu*, Dialogue Associate (from July 2010)  
*Mr Md Shaiful Hassan*, Programme Associate (DTP) (from June 2010)

### **Administration and Finance Division**

*Mr M Shafiqul Islam*, Additional Director  
*Mr Iqbal Hossain*, Deputy Director, Special Assistant to the Chairman  
*Mr M Humayun Kabir*, Deputy Director, Administration  
*Mr A H M Ashrafuzzaman*, Senior System Analyst  
*Mr Uttam Kumar Paul*, Senior Accounts Associate  
*Mr Hamidul Hoque Mondal*, Senior Administrative Associate  
*Mr Muhammad Moniruzzaman*, Senior Accounts Associate  
*Mr M Abdul Quddus*, Senior Administrative Associate  
*Mr Kamalesh Chandra Mondal*, Accounts Associate

*Mr Md Hasanur Rahman, Front Desk Officer*  
*Mr Shoeb Siddique, Junior Administrative Associate*  
*Mr Harunur Rashid, Junior Administrative Associate*

## **Support Staff**

*Mr Anisuzzaman, Driver*  
*Mr Mohammad Selim, Driver*  
*Mr Mohammad Ali, Driver*  
*Mr Abul Kashem, Driver*  
*Mr Sagar Ahmed, Driver*  
*Mr Abdul Gafur, Office Assistant*  
*Mr Abdul Quddus, Office Assistant*  
*Mr Nazrul Islam, Office Assistant*  
*Mr Babul Chandra Halder, Office Assistant*  
*Ms Maleka Begum, Cleaner*  
*Ms Rahila Khatun, Cleaner*  
*Mr Liton Miah, Cleaner*

## **Research Interns**

| <b>Name</b>                        | <b>Home Institute</b>                          | <b>Duration at CPD</b>             |
|------------------------------------|--|------------------------------------|
| <i>Ms Sungida Rashid Shimul</i>    | University of Dhaka                            | 13 January 2010 - 16 May 2010      |
| <i>Mr Mohammad Sakhwat Hossain</i> | Temple University, USA                         | 10 October 2010 -                  |
| <i>Mr Bastian Tornes</i>           | Tirer University, Germany                      | 1 November 2009 - 31 January 2010  |
| <i>Ms Laura Jepson</i>             | Trinity College, University of Toronto, Canada | 1 November 2009 - 25 February 2010 |

## Annex 5: Institutional Capacity Building for CPD in 2010

### Participation at National and International Training Programmes (in order of programme date)

#### National

- *Mr Md Tariqur Rahman*, Research Associate participated at the *1st Semester Course on Competition Policy and Law Issues*, organised by the United International University, Unnayan Shamannay, CUTS International, and Bangladesh Industrial Finance Company Limited (BICF), during 31 October 2009-23 January 2010.
- *Mr Kishore Kumer Basak*, Research Associate participated at the *2nd Semester Course on Competition Policy and Law Issues*, organised by the East West University, Unnayan Shamannay, CUTS International, and Bangladesh Industrial Finance Company Limited (BICF), during 12 March-11 June.
- *Mr Ashiqun Nabi* and *Mr Md Tariqur Rahman*, Research Associates participated at the Workshop on *International Trade Payments and Finance*, organised by the Bangladesh Foreign Trade Institute (BIFT), during 9-11 February.
- *Mr Md Tariqur Rahman* and *Mr Tapas Kumar Paul* Research Associates participated at the Workshop on *Investment Targeting and Trade Flow Analysis*, organised by the International Trade Centre (ITC), Dhaka Chamber of Commerce and Industries (DCCI) and USAID, during 23-24 March.
- *Ms Nusrat Jahan*, *Ms Afrin Islam* and *Mr Zafar Sadique*, Research Associates participated at the Training Workshop on *Tax Policy Analysis and Public Budgeting*, organised by the USAID and Progoti, World Bank, during 11-13 April.
- *Mr Towfiqul Islam Khan*, Senior Research Associate and *Mr Ashiqun Nabi*, Research Associate participated at the Training on *Survey Methods and Data Analysis: Illustrations with HIES*, organised by the Economic Research Group (ERG) and Bangladesh Bureau of Statistics (BBS), during 24-30 July.
- *Mr Syed Saifuddin Hossain* and *Mr Towfiqul Islam Khan*, Senior Research Associates; and *Mr Ashiqun Nabi*, *Mr Kishore Kumer Basak*, *Ms Afrin Islam* and *Mr Zafar Sadique*, Research Associates participated at the Training Workshop on *Trade Facilitation*, organised by the CPD and ARTNeT, on 21 October.

#### International

- *Ms Nusrat Jahan*, Research Associate participated at the Training on *Gender and Macroeconomics*, organised by the UNDP Regional Centre, Bangkok, during 14-24 June, in Quezon City, Philippines.
- *Dr A K M Nazrul Islam*, Research Fellow; *Ms Nafisa Khaled*, Senior Research Associate; and *Mr Ashiqun Nabi*, Research Associate participated at the *WTO/ESCAP 6th ARTNeT Capacity Building Workshop for Trade Research*, organised by the WTO and ESCAP in collaboration with the National University of Lao, during 21-26 June, in Vientiane, Lao PDR.
- *Professor Mustafizur Rahman*, Executive Director participated at a Training Workshop on *Trade-Related Survey for LDCs*, organised by the UNDESA, on 27-29 June, in Geneva, Switzerland.
- *Dr M Masudur Rahman* and *Dr A K M Nazrul Islam*, Research Fellows attended the *Third South Asian Training Programme on CGE Modeling*, jointly organised by SAWTEE, Kathmandu and SANEM, Dhaka, on 2-6 August, in Kathmandu, Nepal.

- *Dr Khondaker Golam Moazzem*, Senior Research Fellow and *Mr Towfiqul Islam Khan*, Senior Research Associate participated at a Workshop on *Modelling the Micro Impacts of Macroeconomic Shocks and Policies*, jointly organised by the Poverty and Economic Policy Research Network (PEP) and the Financial and Fiscal Commission (FFC), during 9-20 August, in South Africa.
- *Mr Md Tariqur Rahman* and *Mr Muhammad Al Amin*, Senior Research Associates; and *Mr Kishore Kumer Basak*, Research Associate participated at the *ARTNeT Capacity Building Workshop for Trade Research: Gravity Modeling*, organised by the ARTNet, during 23-27 August, in Bogor, Indonesia.
- *Ms Ishita Ahmed* and *Ms Kaniz Tasnima*, Research Associates participated at a Workshop on *Trade and Gender Linkages*, jointly organised by the ARTNeT and UNDP, on 15-17 September, in Bangkok, Thailand.
- *Ms Homaera Bilkis Laizu*, Dialogue Associate participated as a Climate Champion at the Regional Workshop on *Creating a Sustainable Network of Climate Change Champions*, jointly organised by the British Council and International Centre for Integrated Mountain Development (ICIMOD), during 19-25 September, in Godavari, Nepal.
- *Dr M Masudur Rahman*, Research Fellow participated at a Training on *Trade Policy*, organised by the University of Sussex, on 20-24 September, in UK.
- *Mr Syed Saifuddin Hossain*, Senior Research Associate completed a Distant Course titled *General Course on Intellectual Property*, organised by the World Intellectual Property Organization (WIPO), during 1 October-15 November.
- *Dr A K M Nazrul Islam*, Research Fellow and *Mr Muhammad Al Amin*, Senior Research Associate attended a Short Course on *Cropping System Model: Applications in Land Resource Management*, organised by the International Crops Research Institute for the Semi-Arid-Tropics (ICRISAT), on 18-22 October, in Hyderabad, India.
- *Dr A K M Nazrul Islam*, Research Fellow participated at a Research Workshop on *Trade Diversification in the Context of Global Challenges*, jointly organised by the ARTNeT, UNCTAD and WTO, on 27-28 October, in Vientiane, Lao PDR.

## CPD Professionals as Awardees of International Scholarships

- *Mr Kazi Mahmudur Rahman*, Senior Research Associate received the Postgraduate Research Scholarship to pursue PhD in International Studies, from the University of Queensland, Australia.
- *Mr Md Ashiq Iqbal*, Senior Research Associate received the Australian Leadership Awards (ALA) to pursue Masters Degree in Development Studies, from the University of New South Wales, Sydney, Australia. He rejoined CPD in December 2010 after successful completion of his Postgraduate studies.
- *Mr Asif Anwar*, Senior Research Associate received the Endeavour Postgraduate Award (EPA) to pursue MS in International Trade and Economic Relations, from the Australian National University, Canberra.
- *Mr Subir Kanti Bairagi*, Senior Research Associate received the Fulbright Scholarship to pursue MS in Agricultural Economics, from the Nebraska University, USA.
- *Ms Sharmin Chowdhury*, Research Associate received the Erasmus Mundus Awards to pursue European Masters Course in Transnational Trade Law and Finance (EMTTLF), from the University of Deusto, Spain; Tilburg University, Netherlands; and University of Frankfurt, Germany.

## Annex 6: Chronology of CPD Events in 2010

|                |  |
|----------------|--|
| 10 January     | In-house Dialogue on <i>Strategies for Development of Pharmaceutical Sector of Bangladesh</i> held                         |
| 11 January     | Press Briefing on <i>State of the Bangladesh Economy in FY2009-10: From Stability to Accelerated Growth</i> organised      |
| 14 January     | 139th MIC Meeting held   |
| 17 January     | <i>CPD Research Strategy Meeting</i> with external experts held  |
| 22 January     | Meeting with Ambassadors on <i>State of the Bangladesh Economy</i> held  |
| 23 January     | Local Dialogue on <i>পাটশিল্পের পুনর্গঠন: করণীয় ও চ্যালেঞ্জসমূহ</i> organised in Khulna                                   |
| 24 January     | Meeting with the World Bank officials on <i>State of the Textile Industry</i> held   |
| 26 January     | 140th MIC Meeting held   |
| 2 February     | Meeting with the UN Residential Representative on <i>State of the Bangladesh Economy</i> held                              |
| 3 February     | 141st MIC Meeting held   |
| 4 February     | CPD Stall at the <i>Amar Ekushey Boi Mela</i> inaugurated  |
| 8 February     | 73rd RECAP Meeting held  |
| 10 February    | CIDA officials visited CPD   |
| 13-14 February | BRAC-CPD-UNICEF Indo-Bangladesh Regional Dialogue on <i>Education and Health: Learning from Neighbours</i> organised       |
| 16 February    | CIDA officials visited CPD   |
| 18 February    | 33rd BoT Meeting held  |
| 25 February    | YSSS on <i>Foreign Direct Investment in the LDCs: Challenges, Experiences and Suggestions for the upcoming LDC IV</i> held |
| 4 March        | Dialogue on <i>Advancing Bangladesh-India Economic Cooperation: Modalities and Challenges</i> organised                    |
| 7 March        | 142nd MIC Meeting held   |
| 8 March        | Meeting with the Chinese Embassy officials on <i>BCIM Forum</i> held   |
| 8 March        | International Women's Day celebrated   |
| 13 March       | 75th Birthday of <i>Professor Rehman Sobhan</i> celebrated   |
| 14 March       | 74th RECAP Meeting held  |
| 15-16 March    | IDRC Team visited CPD  |
| 21 March       | In-house Dialogue on <i>Managing Labour Migration: Implications for Bangladesh</i> held                                    |
| 21 March       | 143rd MIC Meeting held   |
| 23 March       | In-house <i>IRBD Preparatory Meeting</i> held  |
| 4 April        | In-house Consultation Meeting on <i>Developing a Framework for a Comprehensive Trade Policy for Bangladesh</i> held        |
| 5 April        | 144th MIC Meeting held   |
| 13 April       | 145th MIC Meeting held   |

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| 15 April  | 75th RECAP Meeting held   |
| 15 April  | In-house <i>Budget Proposal Preparatory Meeting</i> held  |
| 17 April  | Press Briefing on <i>CPD Proposals for Upcoming National Budget FY2010-11</i> organised   |
| 17 April  | Lunch Meeting was held with <i>Professor Gustav F Papanek</i> , President, Boston Institute for Developing Economies (BIDE) and Emeritus Professor, Department of Economics, Boston University  |
| 18 April  | In-house Dialogue on <i>Employment Generation Programmes under Social Safety Net: Challenges of Effective Implementation</i> held   |
| 5-6 May   | CPD-ICRISAT International Workshop on <i>Building Climate Resilient Agriculture in Asia</i> arranged  |
| 9 May     | 146th MIC Meeting held  |
| 10 May    | UNICEF officials visited CPD  |
| 19 May    | 147th MIC Meeting held  |
| 20 May    | In-house Lecture was presented by <i>Professor Dr Ulrich Von Alemann</i> , Heinrich Heine University, Düsseldorf, Germany on <i>Political Parties, Financing and Corruption</i>   |
| 30 May    | 76th RECAP Meeting held   |
| 30 May    | In-house Dialogue on <i>State of the Bangladesh Economy in FY2009-10</i> held   |
| 6 June    | Press Briefing on <i>State of the Bangladesh Economy in FY2009-10</i> organised   |
| 11 June   | Press Briefing on <i>Analysis of the National Budget FY2010-11</i> organised  |
| 16 June   | In-house Lecture was presented by <i>Mr James M Roberts</i> , Research Fellow in Economic Freedom and Growth, Center for International Trade and Economics, Heritage Foundation on <i>Index of Economic Freedom: The Link between Economic Opportunity and Prosperity</i> |
| 19 June   | Dialogue on <i>State of Bangladesh Economy in FY2009-10 and Analysis of Budget FY2010-11</i> organised  |
| 23 June   | Signing ceremony for the joint implementation of three-year CPD-CMI Research Cooperation Programme with the Chr. Michelsen Institute (CMI) held   |
| 24 June   | Local Dialogue on ২০১০-১১ অর্থবছরের বাজেট পর্যালোচনা organised in Chittagong  |
| 7 July    | 148th MIC Meeting held  |
| 8 July    | 77th RECAP Meeting held   |
| 21 July   | 149th MIC Meeting held  |
| 21 July   | RMC Meeting held  |
| 22 July   | Members of the Economic Study Centre, a Student Group from Dhaka University visited CPD   |
| 25 July   | China Institutes of Contemporary International Relations (CICIR) officials visited CPD  |
| 25 July   | YSSS on <i>Climate Risks, Seasonal Food Insecurity and Consumption Coping Strategies: Evidences from a Micro-level Study from Northern Bangladesh</i> held  |
| 3 August  | In-house Dialogue on <i>Transformation of the Role of Land Rental and Mortgage Market and its Implications in Bangladesh: Comparative Perspective with the 'Peasant Society' in East Asia and Japan</i> held  |
| 5 August  | 150th MIC Meeting held  |
| 17 August | 151st MIC Meeting held  |
| 31 August | 152nd MIC Meeting held  |

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| 2 September    | Dialogue on <i>Employment Generation Programme for Hardcore Poor and National Service: Challenges of Effective Implementation</i> organised  |
| 5 September    | CPD Executive Committee Meeting held   |
| 8 September    | 153rd MIC Meeting held   |
| 14 September   | Chinese delegation visited CPD to discuss the <i>Ninth BCIM Forum</i> to be held in Kunming, China   |
| 16 September   | <i>Global Competitiveness Report 2010-11 and Bangladesh Business Environment Study 2010</i> released to the press  |
| 20 September   | Brain Storming Session on <i>Parliament and Political Parties</i> held under the CPD-CMI Study   |
| 26 September   | 78th RECAP Meeting held  |
| 26 September   | RMC Meeting held   |
| 28 September   | 34th BoT Meeting held  |
| 21 October     | CPD-ARTNeT International Dialogue on <i>Trade Promotion Through Trade Facilitation</i> organised   |
| 21 October     | CPD-ARTNeT Capacity Building Workshop on <i>Trade Facilitation</i> arranged  |
| 26-27 October  | Semi Annual Meeting with the CMI officials held  |
| 28 October     | Report Launching and Dialogue on <i>Human Development in South Asia 2009: Trade and Human Development</i> organised  |
| 8 November     | UNICEF officials visited CPD   |
| 10 November    | 79th RECAP Meeting held  |
| 23 November    | Press Briefing on the <i>Upcoming International Dialogue on Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV</i> organised  |
| 24-26 November | International Dialogue on <i>Exploring a New Global Partnership for the LDCs in the Context of the UN LDC IV</i> organised jointly with the OECD Development Centre, Paris   |
| 5 December     | 154th MIC Meeting held   |
| 9 December     | Special RECAP Meeting held   |
| 12 December    | Australian High Commissioner visited CPD   |
| 17-19 December | Third South Asia Economic Summit on <i>Regional Economic Integration, Climate Change and Food Security Agenda for the Decade 2011-2020</i> held in Kathmandu, Nepal. CPD was one of the co-organisers of the event |
| 21 December    | In-house Meeting on <i>State of the Bangladesh Economy in FY2010-11 (First Interim)</i> held   |
| 23 December    | In-house Dialogue on <i>State of the Bangladesh Economy in FY2010-11 (First Interim)</i> held  |
| 29 December    | RMC Meeting held   |
| 29 December    | 155th MIC Meeting held   |





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